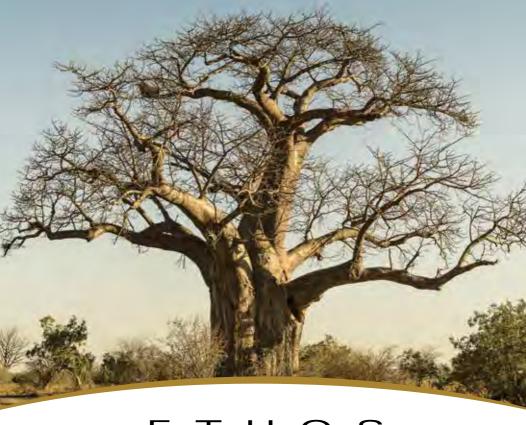


Private Equity and Venture Capital in **SOUTH AFRICA**





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BUILDING BETTER BUSINESSES



Foreword
Emile du Toit
Full members
Details for SAVCA full members 9
Associate members
Details for SAVCA associate members 130

Contact:

Thrupps Illovo Centre, North Block, 2nd Floor, 204 Oxford Road, Illovo +27 11 268 0041, info@savca.co.za www.savca.co.za

SAVCA Members' Directory editor:

Erika van der Merwe (CEO)

Advertising sales, co-ordination & administration: Nicole Berger







MAKING

PRIVATE EQUITY PARTNERSHIPS THAT AMOUNT TO MORE THAN YOU'D EXPECT

HAPPEN

At Nedbank Capital our private equity team has an indepth understanding of your business needs. As one of South Africa's leading private equity investors, everything we do is centred around our philosophy of partnership. Operating like an independent private equity fund manager, we offer our clients bespoke funding solutions for buyouts, buy-ins, acquisitions and business expansion opportunities.

To partner with a private equity team that understands your business, contact Clive Howell on +27 11 294 1434 or at CliveH@Nedbankcapital.co.za.

he South African private equity industry continues to engage in successful fundraising, demonstrating a steady recovery in global markets, as well as reflecting the appeal of sub-Saharan African growth opportunities. These fund inflows are being diversely allocated as SAVCA members announce deals in numerous sectors such as construction materials, manufacturing, publishing, software, airports and retail property.

Performance for the asset class is equally pleasing and quarterly surveys show steady and favourable returns, holding their own against those of the traditional listed equity market. Since 2010 there has been an upward move in returns, pointing to a post-crisis recovery. Such performance not only supports private equity fund managers in their fundraising efforts, but clearly illustrates the case for private equity in a diversified investment portfolio.

One notable trend we are watching at present is the rising interest of institutional investors in this asset class. Developed market institutional investors — having seen pleasing outperformance of private equity relative to listed equity in their home countries — are now seeking out returns in new geographies. Private equity funds across Africa have benefited from this international shift in focus.

We have also seen growing interest in private equity from our local institutional investors. However, the overall South African institutional allocation to private equity remains low. We expect this to increase as these investors follow the endorsement of major pension funds (such as the Government Employee Pension Fund) and development finance institutions who are now keenly participating in private equity opportunities.

As the membership body representing the industry, SAVCA continuously and actively engages with policymakers, regulators, legislators and various other stakeholders on a range of matters that influence private equity and venture capital.

The February 2014 Budget Speech demonstrated the success of these endeavours. promising positive amendments to the venture capital tax regime. Getting into the detail. proposed amendments to Section 12J of the Income Tax Act will allow investors to fully deduct their investment in an approved venture capital company. Also, Treasury and the revenue authorities are revisiting Section 23N deductibility of interest, which becomes more relevant in a rising interest rate environment.



As many of our members engage in international fundraising and investment activities. SAVCA's contributions to shaping policy can sometimes extend beyond South Africa. A recent achievement was the signing of co-operative agreements between our Financial Services Board and the European Union (EU), which will enable South African private equity funds to market their alternative investment products in twenty-five EU jurisdictions. These agreements come at an opportune time when South Africa itself is developing a regulatory framework for alternative investments. Another example of where foreign policy influences our members is the reporting requirement for South African private equity under US FATCA regulations. SAVCA is cooperating with the South African tax authorities to establish a workable reporting process for the domestic private equity industry.

To enhance our industry voice in regulatory and legislative matters such as these - and many others we can now draw on the invaluable expertise of the newly established SAVCA Legal and Regulatory Council. In addition, legal and regulatory support for the venture capital industry in particular is offered through the SiMODiSA initiative, a non-profit organisation established to undertake research and advocacy on behalf of highgrowth, high impact, technologyenabled start-ups.

Our member support extends to education and training and we offer conferences, roundtable discussions and informative sessions on a variety of issues. We also conduct and participate in surveys that reflect the state of the industry, identify relevant trends, and cover key themes such as fundraising activity, sources of funding, returns performances. deal flow and exits, SAVCA has a presence at a variety of global conferences, where the achievements of South Africa's dynamic private equity industry are highlighted.

We look forward to a rewarding time for the industry and are committed to providing a supportive and exciting range of services to members. Our aim is to showcase the asset class as a rewarding opportunity that promotes innovative entrepreneurship and contributes towards much-needed job creation, skills development and sustainable economic growth.

Fmile du Toit Chairman: SAVCA





GOING UP?

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Maitland has a specialist team of professionals who offer an end-to-end, full-service private equity and real estate fund services solution to the private equity industry. Services include fund establishment, fund accounting, fund operation and investor services. Maitland has implemented SunGard's Investran a best of breed technology.

You specialise in pushing the private equity envelope, we specialise in supporting you.



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Andre Le Roux +27 21 681 8010 andre.leroux@maitlandgroup.com Bruce McGlogan +27 21 681 8411 bruce.mcglogan@maitlandgroup.co.za

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Acorn Equity

Physical Address: A3, The Beachhead, 10 Niblick Way, Somerset West

Tel: +27 21 852 2887

E-mail: pierre.malan@acornequity.com; carl.neethling@acornequity.com

Website: www.acornequity.com

Key contact people and designation: Pierre Malan (CEO): Carl Neethling (CIO)

Name of fund: Acorn General Fund One LLP

Size of fund: Undisclosed (closed to new investors)

Nature of fund: Southern Africa general private equity - growth and

expansion capital

Source of funds: South African investors Funds invested to date: 90% of committed capital Number of portfolio assets currently in fund: 3 (SA), 1 (Africa)

Total number of investments made to date: 5 (SA), 1 (Africa)

Name of fund: Acorn SME Fund Two LLP

Size of fund: Target R750 million (open to new investors) Nature of fund: Southern Africa general private equity – growth and

expansion capital

Sources of funds: South African & European commitments

Funds invested to date: Total number of investments made to date: None

Name of fund: Acorn Agri (Pty) Ltd

Size of fund: R300 million (target R1 billion, open to new investors)

Nature of fund: Southern Africa agricultural businesses

Sources of funds: South African investors (private and institutional)

Funds invested to date: R200 million Number of portfolio assets currently in fund: 1 (SA) Total number of investments made to date: 1 (SA)

Minimum investment: R20 million

Maximum investment: R100 million SME Fund 1 and 2, No max in Acorn Agri

Willing to syndicate:

Average current investment size: General Fund One - R11 million

> Acorn Agri - one investment of R200million Food, water, energy, healthcare, financial services

Industry preference: Industries excluded: Property, primary agriculture, mining Stage of investment: At least two years profitable track record

All stages except: Start-ups and early stage

Minimum and maximum equity usually taken: 25% minimum and 80% maximum

Geographical preferences: Southern Africa

Acorn Private Equity is a South African based private equity fund manager with 5 investment executives that invests throughout Southern Africa. Acorn is a specialist in the SME space and is actively involved in portfolio companies providing strategic, operational and financial support. The investment team has an excellent track record in creating lasting value and sustainable businesses. Acorn has also facilitated a number of large corporate finance deals in South Africa.

Actis

Physical Address: Cradock Heights 1st Floor, 21 Cradock Avenue, Rosebank 2196

Tel: +27 11 778 5900

E-mail: jvanwyk@actis.is; jmatthews@actis.is

Website: www.act.is

Key contact person and designation: John van Wyk; Jonathan Matthews

Name of fund: Actis Africa Fund 2 and Canada

Investment Fund for Africa (CIFA)

Size of fund: US\$566 million across Africa

Nature of fund: Generalist PF fund

Fund structure: Capital raised from investors

Funds invested to date at cost: US\$544 million Number of portfolio assets currently in fund: 2 (SA), 10 (Africa)

Total number of private equity/venture

capital investments made to date: 4 (SA), 20 (Africa) Number of investment executives: 7 (SA), 19 (Africa)

Name of fund: Actis Africa Fund 3

Size of fund: US\$910 million across Africa

Nature of fund: Generalist PF fund

Fund structure: Capital raised from investors Funds invested to date at cost: US\$800 million

3 (SA), 7 (Africa)

Number of portfolio assets currently in fund:

Total number of private equity/venture

capital investments made to date: 3 (SA), 9 (Africa) Number of investment executives: 7 (SA), 19 (Africa)

Name of fund: Actis Africa Empowerment Fund Size of fund: US\$50 million across Africa Nature of fund: Empowerment fund

Fund structure: Capital raised from investors

Funds invested to date at cost: US\$44 million Number of portfolio assets currently in fund: 2 (SA), 2 (Africa)

Total number of private equity/venture

capital investments made to date: 4 (SA), 4 (Africa)

Number of investment executives: 2 (SA), 2 (Africa)

Name of fund: Actis Africa Fund 4 Size of fund: US\$780 million across Africa Nature of fund: Generalist PE fund

Fund structure: Capital raised from investors

Funds invested to date at cost: US\$89 million Number of portfolio assets currently in fund: 0 (SA), 2 (Africa)

Total number of private equity/venture

capital investments made to date: 0 (SA), 2 (Africa) Number of investment executives: 7 (SA), 19 (Africa) Minimum investment: US\$50 million

Maximum investment: US\$200 million/US\$250 million

Willing to syndicate: Yes

Average current investment size: US\$50 million
Industry preference: Generalist PE fund
Industries excluded: Military and gambling

Stage of investment: Management buyouts/buy-ins, leveraged buyouts,

expansion and replacement capital, privatisations

Minimum and maximum equity usually taken: 10% to 90% Geographical preferences: Africa

Actis is an emerging markets alternative assets investor, investing and managing capital for third-party investors. It has more than 60 years of experience and an unrivalled on-the-ground presence across Africa. Funds under management in Africa at present total \$1,1 billion with \$300 million available to invest over the next year.

African Infrastructure Investment Managers (Pty) Ltd

Physical Address: Colinton House, The Oval, 1 Oakdale Rd, Newlands, Cape Town, South Africa

Tel: +27 21 670 1234 E-mail: info@aiimafrica.com Website: www.aiimafrica.com

Key contact person and designation: Andrew Johnstone (CEO); Jurie Swart

Name of fund: South Africa Infrastructure Fund

Size of fund: R1.855 million

Nature of fund: Unlisted infrastructure fund - fully invested

Fund structure: Capital raised from third parties

Name of fund: African Infrastructure Investment Fund

Size of fund: R1.320 million

Nature of fund: Unlisted infrastructure fund - fully invested

Fund structure: Capital raised from third parties

Name of fund: Kagiso Infrastructure Empowerment Fund

Size of fund: R649 million

Nature of fund: Unlisted infrastructure fund - fully invested

Fund structure: Capital raised from third parties

Name of fund: African Infrastructure Investment Fund 2

Size of fund: R3.645 million

Nature of fund: Unlisted infrastructure fund - investing

Fund structure: Capital raised from third parties

Name of fund: Apollo Investment Partnership II

Size of fund: R444 million

Nature of fund: Unlisted infrastructure fund - investing

Fund structure: Capital raised from third parties

Funds invested to date at cost: R7.432 million

Number of portfolio assets currently in fund:

Total number of private equity/venture

capital investments made to date: 37

Number of investment executives: 17 Minimum investment: R140 million **Maximum investment:** R900 million

Willing to syndicate: Yes

R300 million Average current investment size: Industry preference: Infrastructure

Industries excluded: Weapons, tobacco, alcohol and radioactive materials

Stage of investment: Greenfield and brownfield

Minimum and maximum equity usually taken: 26% to 80%

Geographical preferences: Africa - focus on sub-Saharan Africa

African Infrastructure Investment Managers manages and advises unlisted infrastructure equity funds targeting African projects such as toll roads, rail, airports, power generation and renewable energy.

Agis Investments (Pty) Ltd

Physical Address: 2nd Floor, Vdara, 41 Rivonia Rd., Sandhurst 2196

Tel: 010 593 6440

E-mail: info@agis-investments.com Website: www.agis-investments.com

Key contact people: Bernard Chidzero; Rolf Endres; Nic Raubenheimer

Name of fund: Deal-by-Deal fundraising

Size of fund: n/a Nature of fund: n/a

Fund structure: Deal-by-Deal fundraising

Funds invested to date at cost: n/a Number of portfolio assets currently in fund: n/a Total number of private equity/venture capital investments made to date: n/a Number of investment executives: 3

Minimum investment: R50 million **Maximum investment:** Open Willing to syndicate: Yes Average current investment size: n/a Industry preference: Generalist Industries excluded: Mining, defence

Stage of investment: Development capital, growth capital, expansion capital,

later-stage capital, buy-outs, partial buy-outs

Minimum and maximum equity usually taken: n/a

Geographical preferences: sub-Saharan Africa, focus on SADC

Agis combines investments, strategy advice and operational support to create value for clients and investors focused on Africa.

We focus on disruptive plays that require strategic insight, due diligence, project management, and deal promotion assistance (e.g. with investors, governments, corporates, and development partners). We bring together investors and investee companies that require growth capital and strategy support. The Agis team brings extensive experience and expertise from Monitor Group's strategy and capital services practice.



Combined thinking leads to great action.

Webber Wentzel's Private Equity practice has 25 years of expertise in some of the highest profile transactions in South Africa, and across the African continent. Our innovative approach to fund formation and transactional work sets us apart as market leaders. Collaborating closely with our Tax and Banking & Finance practices, we are able to ensure efficient structuring and implementation of transactions for our clients.

WEBBER WENTZEL

Agri-Vie

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99 Jip de Jager Drive, Bellville 7530

Tel: +27 21 913 5662 E-mail: office@agri-vie.com Website: www.agrivie.com

Key contact people and designation: Herman Marais (Director, 083-377-6234);

Izak Strauss (Director, 082-826-2344); Lynette Thomas (Managing Accountant, 083-255-4477)

Name of fund: Agri-Vie: Africa Food & Agribusiness Investment Fund

Size of fund: R945 million

Nature of fund: Growth capital, expansion capital **Fund structure:** Closed-end private equity fund

Funds invested to date at cost: 78% Number of portfolio assets currently in fund: 12 Total number of private equity/venture

capital investments made to date: 12 Number of investment executives: 6

Minimum investment: R20 million **Maximum investment:** R100 million Willing to syndicate: Yes

Average current investment size: R40 million

Industry preference: Food and beverages, vertically integrated agribusiness,

fibre, agrilogistics & services, agricultural inputs,

renewable energy

Industries excluded: Industries not listed above

Stage of investment: Limited early stage, development capital, expansion stage, growth capital, expansion capital, later-stage

capital, partial buy-outs

Minimum and maximum equity usually taken: 25% to 50% Geographical preferences: sub-Saharan Africa



AngelHub Ventures

Physical Address: Montegray House, 6 Bird Street, Stellenbosch E5B Century Square, Heron Crescent,

Century City, Cape Town 7441

Tel: +27 21 888 0947; +27 21 551 1269

E-mail: info@angelhub.co.za Website: www.angelhub.co.za

Key contact person and designation: Brett Commaille (Partner)

Name of fund: AngelHub Ventures Size of fund: Open-ended Nature of fund: Angel Seed Fund Fund structure: Captive fund Funds invested to date at cost: Undisclosed Number of portfolio assets currently in fund: Undisclosed

Total number of private equity/venture

Industries excluded:

Stage of investment:

capital investments made to date: Undisclosed

Number of investment executives:

Minimum investment: ZAR 500 000 Maximum investment: ZAR 2 000 000

Willing to syndicate: Yes R1,5 million Average current investment size:

Industry preference: Existing profitable and industries prime for disruption

> (including SaaS, m-commerce, big data etc.) Capital intensive and NGO/non-profit organisations Seed capital, start-up, early stage, development capital

Minimum and maximum equity usually taken: 25% to 49% Geographical preferences: Africa

AngelHub Ventures is an Angel seed fund investing into lean start-ups with disruptive business models and technologies. AngelHub aims to leverage its resources and strengths within its broader investment group to reduce the risks accelerate the growth of its investees.

Ashburton Investments

Physical Address: 4 Merchant Place, 1 Fredman Drive, Sandton 2196

Tel: +27 11 282 8800

E-mail: ashburtonguery@investoradmin.co.za Website: www.ashburtoninvestments.com

Key contact people and designation: Juan Coetzer (Private Equity & Hedge Funds);

Rudigor Kleyn (Distribution strategy & Business development)

Name of fund: Ashburton Private Equity Fund 1

Size of fund: R750 million (target)

Nature of fund: Leveraged-buy-out, growth capital, expansion capital

Fund structure: Capital raised from third parties

Funds invested to date at cost: n/a Number of portfolio assets currently in fund: n/a

Total number of private equity/venture

capital investments made to date: n/a Number of investment executives: 3

Minimum investment: R30 million **Maximum investment:** R100 million

Willing to syndicate: Yes Average current investment size: n/a Industry preference: None

Industries excluded: Resources, primary agriculture, venture capital,

turnaround strategies and property.

Stage of investment: Buy-outs, partial buy-outs, leveraged buy-outs

Minimum and maximum equity usually taken: No minimum, maximum 50% Geographical preferences: South Africa and Africa

Fund-of-funds focussed on commitments to private equity funds, secondaries and directs on a coinvestment basis.

Ata Capital (Pty) Ltd

Physical Address: 1st Floor, 6A Sandown Valley Crescent, Sandown, Sandton 2196

Tel: +27 11 722 7317 Fax: +27 86 661 8230 E-mail: info@atacapital.co.za

Key contact person: Lelo Rantloane (+27 11 722 7317, info@atacapital.co.za)

Name of fund: Ata Fund I Size of fund: R180 million Nature of fund: **BEE Equity** Funds invested to date at cost: Fully invested

Name of fund: Ata Fund II

Size of fund: R750 million (target)

Nature of fund: **BEE Equity** Funds invested to date at cost: R50 million

Source of funds: Various

Total number of private equity/venture capital investments made to date: 5 3 Number of investment executives:

Minimum investment: Fund I - R5 million

> Fund II - R15 million Fund I – R50 million

Fund II - R100 million

Willing to syndicate: Yes Average current investment size: R46 million Industry preference: Various Industry excluded:

Stage of investment: Growth, replacement capital, buy-out

All stages except: Start-up and early stage

Minimum and maximum equity usually taken: n/a

Geographical preferences: South Africa

The Fund focuses on:

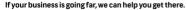
Maximum investment:

- providing patient BEE investment capital;
- enabling the velocity of BEE capital by:
 - providing liquidity to BEE entities against their performing portfolio investments; and
- providing a market for BEE entities who wish to exit their portfolio investments.

If the competition's getting in the way, buy the competition.

At FNB Business, our acquisition team is comprised of seasoned bankers, dedicated astute dealmakers and solution strategists. If you're looking to fund an acquisition, manage buy-outs or buy-ins, or conduct a leveraged buy-out together with a private equity fund or BEE partners, we can help.

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Speak to our Acquisition Team, contact Zak Sivalingum on (011) 649 0502, 082 333 0468 or email zak.sivalingum@fnb.co.za Contact us on 087 312 8912 or email newbus@fnb.co.za for more information.

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If your business is going far, we can help you get there.

Speak to our Acquisition Team, contact Zak Sivalingum on (011) 649 0502, 082 333 0468 or email zak sivalingum@fnbco.za | Contact us on 087 312 8912 or email newbus@fnbco.za for more information.

 $\label{lem:lemma$



Brait

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Tel: +27 11 507 1000 Fax: +27 11 507 1001 E-mail: jgnodde@brait.com Website: www.brait.com

Key contact person: John Gnodde (+27 11 507 1532)

Name of fund: Brait I Size of fund: R228 million

Nature of fund: General private equity investments – fully invested and

realised

Name of fund: Brait II Size of fund: R690 million

Nature of fund: General private equity investments – fully invested and

realised

Name of fund: **Brait III** Size of fund: US\$409 million

Nature of fund: General private equity investments - fully invested and

realised

Name of fund: **Brait IV** Size of fund: US\$880 million

Nature of fund: General private equity investments – fully invested

Name of fund: Braitec Size of fund: R277 million

Nature of fund: Early stage technology investments - fully invested and

realised

Name of fund: Proprietary investing Size of fund: Open-ended

Nature of fund: Long-term, large, unlisted equity investments

Funds invested to date at cost: More than R10 billion

Sources of funds: Leading SA and international institutional investors

Current portfolio size:

Total number of private equity/venture 94 capital investments made to date: Number of investment executives: 10



Minimum investment: ±R800 million

Willing to syndicate: Yes

Industry preference: All industries considered

Industries excluded: None

Stage of investment: Generally later stage

All stages except: Start-up
Minimum and maximum equity usually taken: 15% to 80%

Geographical preferences: Principally focused on Southern Africa

Brait, established in 1991, is a leading private equity fund manager in terms of team size, committed and invested capital as well as track record. The investment team has a proven ability to combine domestic private equity investment skills with the experience of managing international and domestic private equity capital and has achieved a highly accomplished investment record. Brait's active involvement with its portfolio companies and its readiness to provide ongoing strategic, operational and financial support has been critical to its success.

Business Partners Limited

E-mail: enquiries@businesspartners.co.za Website: www.businesspartners.co.za Postal Address: PO Box 7780, Johannesburg, 2000, Tel: +27 11 713 6600 Physical Address: 37 West Street, Houghton Estate, Johannesburg, 2198

						Specialised funds	
Name of fund	Inland East	Inland West	East Coast	West Coast	Property Investments	The Business Partners-Khula Start-up Fund	Venture Fund
Tel:	+27 12 347 3208	+27 11 713 6600	+27 31 240 7700	+27 21 464 3600	+27 31 240 7700	+27 31 240 7700	+27 11 713 6600
Fax:	+27 12 347 2198	+27 11 713 6650	+27 31 266 7286	+27 21 461 8720	+27 31 266 7286	+27 31 266 7286	+27 11 713 6650
			FUND	FUND DETAILS			
Size of fund						R150 million	R400 million
Nature of fund	General	General	General	General	General	Black start-up	Innovative and high- growth potential
Fund structure (Sources of funds)	Private individuals; listed/unlisted companies; institutions (79%) and government (21%)	Private individuals; listed/unlisted companies; institutions (79%) and government (21%)	Private individuals; listed/unlisted companies; institutions (79%) and government (21%)	Private individuals; Private individuals; Isted/unlisted companies; institutions (79%) and government (21%) Provate individuals; C19%) and government (21%) Private individuals; C19%) and G19%	Private individuals; listed/unlisted companies; institutions (79%) and government (21%)	Khula (80%) and Business Partners Limited (20%)	Private individuals; listed/unlisted companies; institutions (79%) and government (21%)
Funds invested to date at cost	R1,819 billion	R1,358 billion	R2,124 billion	R2,264 billion	R284 million	R123 million	R21 million
Number of portfolio assets currently in fund	228	332	453	526	49	25	9
Total number of private equity/ venture capital investments made to date	1 629	1 553	2 070	2 120	136	202	9
Number of investment executives	21	14	21	24	6	-	5

Current portfolio size	R380 million	R454 million	R570 million	R788 million	R144 million	R15 million	R21 million
			INVESTMENT	INVESTMENT PREFERENCES			
Minimum investment	R500 000	R500 000	R500 000	R500 000	R500 000	R150 000	R500 000
Maximum investment	R25 million	R25 million	R25 million	R25 million	R25 million	R3 million	R10 million
Willing to syndicate	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Average current investment size	R2,5 million	R2,5 million	R2,5 million	R2,5 million	R2,5 million	R1 million	R2,5 million
Industry preference	None	None	None	None	None	None	None
Industries excluded	Agriculture and on- lending	Agriculture and on- lending	Agriculture and on- lending	Agriculture and on- lending	Agriculture and on- lending	Agriculture and on- lending; sin industries	Agriculture and on- lending
Stage of investment	All	All	All	All	All	Start-up; early stage – except businesses older than 3 years	All – except seed, research & development
Minimum and maximum equity usually taken	Normally minority shareholding	Normally minority shareholding	Normally minority shareholding	Normally minority shareholding	Normally minority shareholding	Normally minority shareholding	Normally minority shareholding
Geographical preferences	Pretoria, East Rand and Johannesburg (Gauteng); Limpopo and Mpumalanga	South- and West Rand, Johannesburg (Gauteng); Free State; North West; Northern Cape	KwaZulu-Natat; East London and surrounding areas (Eastern Cape)	Western Cape; Port Elizabeth and surrounding areas (Eastern Cape)	South Africa	South Africa	South Africa
Contacts	David Morobe	Jeremy Lang	Byron Jeacocks	Anton Roelofse	Owen Holland	Eric Rosen	Gerrie van Biljon
Email addresses	dmorobe@ businesspartners.co.za	dmorobe@ jiang@ bjeacocks@ aroelofse@ oholland@ erosen@ gvbijon@ businesspartners.co.za bus	bjeacocks@ businesspartners.co.za	aroelofse@ businesspartners.co.za	oholland@ businesspartners.co.za	erosen@ businesspartners.co.za	gvbiljon@ businesspartners.co.za

Capitalworks Equity Partners

Physical Address: 3rd Floor, 24 Central Building, corner Gwen Lane & Fredman Drive, Sandton 2196

Tel: +27 11 301 3000

E-mail: info@capitalworksip.com Website: www.capitalworksip.com

Key contact people: Chad Smart; Darshan Daya; Garth Willis; Shaun Frankish

Name of fund: Capitalworks Private Equity Fund I

Size of fund: R1.5 billion

Nature of fund: Management-buy-out, Growth capital, Expansion capital

Fund structure: Capital raised from third parties

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 7 Number of investment executives: 8

Name of fund: Capitalworks Private Equity Fund II

Size of fund: R2.7 billion

Nature of fund: Management-buy-out, Growth capital, Expansion capital

Fund structure: Capital raised from third parties

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 2 **Number of investment executives:** 8

Minimum investment: R100 million **Maximum investment:** R500 million Willing to syndicate: Yes

Average current investment size: R250 million

Industry preference: Any other than real estate or oil & gas exploration

Industries excluded: Real estate and oil & gas exploration

Stage of investment: Expansion stage, growth capital, expansion capital, later-

stage capital, buy-outs, partial buy-outs, leveraged

buy-outs

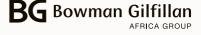
Minimum and maximum equity usually taken: Significant minority or majority Geographical preferences: South Africa and sub-Saharan Africa

Capitalworks seeks equity or equity-related investments in middle market companies — operating principally in SA — which can benefit from strategic, operational, commercial or financial initiatives. The fund's investment strategy and philosophy is centred on building exceptional businesses, alongside leading entrepreneurs and management teams.

OUR HORIZONS ARE AS BROAD AS YOUR BUSINESS VISION.

CAPE TOWN
DAR ES SALAAM
GABORONE
JOHANNESBURG
KAMPALA
NAIROBI

For Bowman Gilfillan, keeping pace with business in Africa is not about putting pins in the map. Our professionals share far more than common business interests. Across our offices, our values, ethics and best practice standards are aligned, allowing us to offer local expertise, global experience, and a legal service of consistently high quality.



Integrity • Quality • Consistency

Stage of investment:

Carlyle South Africa Advisors (Pty) Limited

Physical Address: The Carlyle Group, Unit 6a, 1st Floor, No. 3 Melrose Boulevard, Melrose Arch,

Melrose North 2196, Johannesburg

Tel: +27 11 034 2001

Key contact person: Uveka Haricharum E-mail: Africa.fund@carlyle.com Website: www.carlyle.com

Name of fund: Carlyle Sub-Saharan Africa Fund I

Currently investing

Size of fund: Not finalised

Nature of fund: Leveraged-buy-out, growth capital, expansion capital

Fund structure: Capital raised from third parties

Funds invested to date at cost: Not disclosed

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date:

Number of investment executives: Not disclosed

Minimum investment: Not disclosed **Maximum investment:** Not disclosed Willing to syndicate: Yes

Average current investment size: Not disclosed

Industry preference: All, other than excluded industries

Industries excluded: Property, gambling, liquor, sin industries and arms and

ammunition

Growth capital, expansion capital, later-stage capital,

buy-outs, partial buy-outs, leveraged buy-outs

Minimum and maximum equity usually taken: Min 25% with significant influence

Geographical preferences: Primary investment countries include; South Africa,

Botswana, Namibia, Mozambique, Kenya, Uganda,

Tanzania, Nigeria, Ghana

Established in 2011 and a member of the Carlyle Group a global alternative asset manager with more than \$185 billion in assets under management across 122 funds and 81 fund of funds vehicles. Founded in 1987 in Washington, DC, Carlyle has more than 1,450 professionals operating in 34 offices around the world with deep industry knowledge and expertise available to investee companies.



Citizen Entrepreneurial Development Agency (CEDA)

Prime Plaza, Plot 54358, corner PG Matante Ropad and Khama Crescent Extension,

Central Business District, Gaborone, Botswana

Tel: +267 398 6563

Key contact people and designation: Modise Mokone (Portfolio Executive: Structured Finance) mmokone@ceda.co.bw; Primrose Solomon (Investment Analyst: Sturctured Finance)

psolomon@ceda.co.bw)
Website: www.ceda.co.bw

Name of fund: Citizen Entrepreneurial Develop Agency Fund

Size of fund: BWP200 million (ZAR 244,1 million*)

Nature of fund: General fund
Fund structure: Captive fund

Funds invested to date at cost:

BWP 197 million (ZAR 240,4 million*)

Number of portfolio assets currently in fund:

Total number of private equity/venture capital investments made to date: 9
Number of investment executives: 5

 Minimum investment:
 BWP 4 million (ZAR 4,9 million*)

 Maximum investment:
 BWP 30million (ZAR 36,6 million*)

Willing to syndicate: Yes

Average current investment size: BWP 22 million (ZAR 27 million*)

Industry preference: General fund Industries excluded: Agriculture Stage of investment: All stages

Minimum and maximum equity usually taken: Minimum 26% Maximum 49%

Geographical preferences:Botswana and SADC

(*Exchange rate of @ BWP 1:ZAR 1.2205 used for ZAR conversion)

Industries excluded:

Stage of investment:

Coast 2 Coast Investments

Physical Address: Block E, The Terraces, Steenberg Office Park, Silverwood Close, Tokai, Cape Town, South Africa (Cape Town office); 22 Sloane Street, Bryanston, Johannesburg, South Africa (Johannesburg office)

Tel: +27 21 701 2232 (Cape Town office); +27 11 036 9400 (Johannesburg office)

F-mail: info@c2c.co.za Website: www.c2c.co.za

Key contact people: Gary Shane (+27 21 701 2232, gary@c2c.co.za);

Cris Dillon (+ 27 21 701 2232, cris@c2c.co.za)

Name of fund: Coast2Coast Size of fund: R1.5 billion

Nature of fund: Equity investments, 70% - 100% buyouts, MBOs

Fund structure: Own funds Funds invested to date at cost: R1.1 billion

Number of portfolio assets currently in fund: 17

Total number of private equity/venture

capital investments made to date: 21 Number of investment executives: 10

Minimum investment: R50 million (annual profits over R15 million)

Maximum investment: R2 billion Willing to syndicate: Yes

Average current investment size: R100 million - R400 million

Industry preference: Pharmaceuticals, complimentary medicines, personal

care, health and beauty, medical equipment and devices, agro-chemicals, garden chemicals, animal health, foods, consumer products, insurance and fast

moving consumer goods Mining, agriculture, technology Mature, 7 - 50 years in operation

Minimum and maximum equity usually taken: 70% to 100% with a 7 year minimum and no maximum

investment horizon

Geographical preferences: South Africa (Cape Town, Gauteng or KwaZulu Natal) as

well as opportunities on an African and international

platform

Coast2Coast Investments is an active private equity fund which seeks to partner with management alongside quality investments.



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Collins Private Equity Holdings

Physical Address: 1 Richefond Circle, Ridgeside Office Park, Umhlanga 4320

Tel: +27 31 536 8004 Fax: +27 31 536 8013

E-mail: bruce@collinsprop.co.za Key contact person: Bruce Chelius

Name of fund: Collins Private Equity

Size of fund: R200 million Nature of fund: Independent Funds invested to date at cost: R130 million Sources of funds: Private individuals

Number of portfolio assets currently in fund: 5

Total number of private equity/venture

capital investments made to date: 10 own, 4 follow-on and 7 portfolio

Number of investment executives:

Minimum investment: Nil

Maximum investment: R25 million Willing to syndicate: Yes

Average current investment size: R14 million Industry preference: None Industries excluded: None

Stage of investment: Development capital and buyout

All stages except: Seed and start-up Minimum and maximum equity usually taken: 20% to 45% Geographical preferences: None

Our preferred deals are to partner experienced management teams to finance medium-sized buyouts valued between R50 million and R150 million. Typically we take a minority stake in the business. However, we are prepared to take a controlling stake if appropriate. In addition, we have provided development capital financing in targeted sectors.

Convergence Partners

Physical Address: 33 Fricker Road, Illovo, Johannesburg 2196

Tel: +27 11 550 5320

E-mail: investment@convergencepartners.com Website: www.convergencepartners.com

Key contact person and designation: Idan Segal (CIO)

Name of fund: Convergence Partners Communications Infrastructure

Fund (CPCIF)

Size of fund: US\$145 million (±R1.5 billion)

Nature of fund: Growth capital for ICT infrastructure related companies in

Africa

Fund structure: Third party equity fund

Funds invested to date at cost: n/a

Name of fund: Convergence Partners Investments (CPI)

Size of fund: R1 billion

Nature of fund: Growth capital for TMT opportunities

Fund structure: On balance sheet holding company with redeemable long

term drawdown funding

Funds invested to date at cost: Not disclosed

Number of portfolio assets currently in funds: 15

Total number of private equity/venture

capital investments made to date: 17

Number of investment executives: 7

Minimum investment: CPCIF - US\$5 million; CPI - R5 million

Maximum investment: CPCIF - US\$30 million at current Fund size;

CPI - no maximum

Willing to syndicate: Yes
Average current investment size: n/a
Industry preference: ICT
Industries excluded: Non-ICT

Stage of investment: Growth capital, expansion capital, later-stage capital,

buv-out

Minimum and maximum equity usually taken: 20% to 75% Geographical preferences: Africa

Convergence Partners is a long-term, strategic investor in the ICT sector in Africa. As a sector focused investor, Convergence Partners has a proven track record of adding value to portfolio companies and developing new investment opportunities. We have a strong investment focus on ICT infrastructure-related opportunities that increase availability of communications, broadband services and new technology offerings in Africa, and have raised a dedicated second Fund to address this focus. The Fund reached its first close in late 2013 with targets for several deployments and further closings in 2014.

Development Bank of Southern Africa (DBSA)

Physical Address: Headway Hill, 1258 Lever Road, Midrand 1685

Tel: +27 11 313 3186 E-mail: aubreys@dbsa.org Website: www.dbsa.org

Key contact person and designation: Aubrey Shabane (Manager: Equity Investments)

Minimum investment:R100 millionMaximum investment:R250 million

Willing to syndicate: Yes

Average current investment size: R150 million

Industry preference: Water, ICT, energy, transport & logistics)

Industries excluded: Mining, hospitality & tourism

Stage of investment: Early stage, development capital, expansion stage, growth capital, expansion capital, later-stage capital

Minimum and maximum equity usually taken: Not more than 25% of total commitments

Geographical preferences: sub-Sahara





Structuring Today Strengthening Tomorrow

Development Partners International LLP

Physical Address: 28 Chelsea Wharf, 15 Lots Road, SW10 0QJ, London, United Kingdom

Tel: +44 (0) 207 349 5030 E-mail: info@dpi-llp.com Website: www.dpi-llp.com

Key contact people and designation: Runa Alam (Co-Founding Partner and CEO);

Clodagh Bourke (Investor Relations and Marketing Manager)

Name of fund: African Development Partners I Size of fund: EUR 270 million (ZAR4100 million) Nature of fund: Growth capital, expansion capital

Fund structure: Private equity fund Funds invested to date at cost: Fully invested

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 9 Number of investment executives: 8

Minimum investment: US\$10 million (R110 million) **Maximum investment:** US\$75 million (R850 million)

Willing to syndicate:

Average current investment size: US\$35 million (R400 million)

Industry preference: Industries that benefit from emerging middle class:

Financial services, FMCG, healthcare, education, retail,

logistics etc.

Industries excluded: Tobacco, gambling, alcoholic beverages (excluding beer

Stage of investment: Expansion stage, growth capital, expansion capital,

Minimum and maximum equity usually taken: 10% to 100% Geographical preferences: Pan-Africa

DPI is a London-based private equity firm founded in 2007 by Miles Morland and Runa Alam. DPI is the investment manager to ADP I, a private equity fund that invests across Africa. With more than 80 years of investing experience in Africa, the DPI team has accumulated substantial expertise and its partners have strong track records in private equity. Through its rich mix of complementary capabilities, regional "on the ground" knowledge and language skills, DPI is able to offer a detailed understanding of the operational and transactional issues of investing in the African continent. DPI's focus is on companies ben<mark>efiting from</mark> the fast-growing emerging middle class.



Edge Growth

Physical Address: 1st Floor, Block E, Hurlingham Office Park, 59 Woodlands Avenue, Hurlingham

Tel: +27 10 001 3715

E-mail: info@edgegrowth.com Website: www.edgegrowth.com

Key contact people and designation: Richard Rose (Head: Vumela);

Daniel Hatfield

Name of fund: Vumela Enterprise Development Fund

Size of fund: R186 million

Nature of fund: Growth capital for SMEs

Fund structure: Capital raised from third parties (FirstRand)

Funds invested to date at cost: R80 million

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: Number of investment executives: 5

Name of fund: ASISA Enterprise Development Fund

Size of fund: R30 million

Nature of fund: Growth capital for SMEs Fund structure: Capital raised from third parties

Funds invested to date at cost: R8 million

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 3 2 Number of investment executives:

Name of fund: **Edge Action Fund** Size of fund: R10 million

Nature of fund: Growth capital for SMEs Fund structure: Capital raised from third parties

Funds invested to date at cost: R2.1 million

Number of portfolio assets currently in fund: 10

Total number of private equity/venture capital investments made to date:

10 Number of investment executives: 2

Minimum investment: R50k (Action); R1 million (ASISA); R2 million (Vumela) Maximum investment: R500k (Action); R5 million (ASISA); R20 million (Vumela)

R10 million

Willing to syndicate: Yes

Average current investment size: Industry preference: No preference, if addressing a broader social need Industries excluded: Direct mining, agriculture, property, arms, tobacco Stage of investment: Early stage, expansion stage, growth capital

Minimum and maximum equity usually taken: Up to 51%

Geographical preferences: Republic of South Africa

FULL MEMBERS

Eleqtra

Physical Address:

Tel:

E-mail: Website:

Key contact person:

345 7th Avenue, Suite 1802. New York, NY 10001

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gad.cohen@eleqtra.com

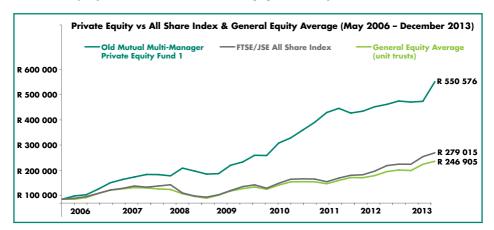
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Emerging Capital Partners

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Tel: +27 11 685 0830

E-mail: aimea@ecpinvestments.com, edwardsg@ecpinvestments.com

Website: www.ecpinvestments.com

Key contact person and designation: Ms Alex-Handrah Aime (Managing Director)

Name of fund: **ECP Africa Fund III** Size of fund: US\$613 million Nature of fund: Pan-African growth

Fund structure: Capital raised from third parties US\$1,3 billion

Funds invested to date at cost: Number of portfolio assets currently in fund: 7 portfolio companies

Total number of private equity/venture

capital investments made to date: 54 Number of investment executives: 28

Minimum investment: US\$30 million **Maximum investment:** US\$90 million

Willing to syndicate: Yes

Average current investment size: US\$45 - US\$60 million

Industry preference: No preference

Industries excluded: Arms and ammunition, tobacco, gaming & alcohol

Stage of investment: Expansion and development

Minimum and maximum equity usually taken: n/a

Geographical preferences: pan-African

ECP is a pan-African private equity firm that has raised over US\$2 billion for investment across the African continent, including the Francophone regions. We have put our investors' capital to work in over 40 countries in all major regions of the continent. Today, our firm has over a decade of investing experience in Africa through seven private equity funds. We have completed deals across a wide variety of sectors including consumer businesses, telecoms, financial services, natural resources, agriculture and utilities.

Enablis Financial Corporation SA

Physical Address: 1 Plein Street corner Darling Street, Parkade, Cape Town

Address: PO Box 2287, Cape Town 8000

Tel: +27 21 422 0690 Fax: +27 21 422 0744 E-mail: E.Bester@enablis.org Website: www.enablis.org Key contact person: Ebenise Bester

Khula Enablis Loan Fund Name of fund:

Khula Enablis SME Acceleration Fund (Investment period

ended)

Size of fund: R40 million, R50 million

Nature of fund: Loan guarantee fund, equity fund

Funds invested to date at cost: R68 million

Sources of funds: Khula Enterprise Finance, Canada Fund for Africa and FNB

Current portfolio size: R34 million

Total number of private equity/venture

capital investments made to date: 69 Number of investment executives: 2

Minimum investment: R100 000/R25 000 Maximum investment: R5 million, R2,5 million

Willing to syndicate: Yes Average current investment size: R1 million **Industry preference:** SMF Industries excluded:

Stage of investment: Early stage expansion and expansionary finance

All stages except: Product and IP development Minimum and maximum equity usually taken: 26% to 49% where applicable

Geographical preferences: South Africa

We provide early-stage and expansionary finance for SMEs with access to capital, in conjunction with intensive business support programmes through a non-profit organisation.

Ethos Private Equity

Physical Address: 35 Fricker Road, Illovo, Sandton 2196

Tel: +27 11 328 7400

E-mail: cwilkinson@ethos.co.za

E-mail deal opportunities to: deals@ethos.co.za

Website: www.ethos.co.za

Key contact people and designation: Stuart MacKenzie (Chief Executive Officer);

Chelsea Wilkinson (Head of Corporate Relations)

Active Funds Name of fund: Fthos Fund VI Size of fund: R7,6 billion

Nature of fund: Buyout; growth capital, expansion capital

Status: Currently investing

Name of fund: Ethos Fund V Size of fund: R5.5 billion

Status: Fully invested and partially realised

Name of fund: Fthos Tech Fund I Size of fund: R270 million

Status: Fully invested and partially realised

Fund VI structure: Third-party, 'blind-pool' fund. Ethos' investor base

102 investments

comprises leading global and South African institutions

Total number of private equity/venture capital investments made to date: Number of investment executives:

14 investment professionals

Minimum investment (Enterprise Value): Fund VI: R750 million

Fund VI: R3 billion and greater in consortium Maximum investment (Enterprise Value):

Willing to syndicate:

Yes Industry preference: Broad industrials, manufacturing and service sectors Industries excluded: Start-ups, mining, gambling and equivalent enterprises,

greenfield, brownfield

Stage of investment: Market-leading businesses and selective growth capital

opportunities

Investment Style: Control/Joint control and selective minority growth

opportunities

Geographical preferences: South Africa and selectively in sub-Saharan Africa Founded in 1984, Ethos Private Equity is a leading South African private equity fund manager. With 30 years of successful investing, our strategy is time-tested and proven across a range of economic and political cycles. Independently owned and managed by its investment professionals, Ethos is a management-driven firm whose interests are strongly aligned with those of our stakeholders. Ethos takes an active ownership role in its portfolio companies, utilising proven value creation strategies to generate superior and consistent returns for investors. Our core premise is that the businesses into which Ethos invests are stronger, more robust, more sustainable and more valuable on exit than they were prior to Ethos' ownership.

Ethos is currently investing Ethos Fund VI with c.R7,6 billion in commitments. This Fund focuses on control acquisitions, growth and expansion capital in medium-to-large businesses in South Africa and selectively in sub-Saharan Africa.

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4Di Capital

Physical Address: Belmont Square, Belmont Road, Rondebosch, Cape Town 7701

Tel: +27 21 659 2042 Fax: +27 21 689 1151 E-mail: anton@4dicapital.com Website: www.4dicapital.com

Key contact person: Anton van Vlaanderen

Name of fund: 4Di Capital Fund I

Size of fund:

Nature of fund: Seed to early stage investments

Funds invested to date at cost:

Sources of funds: Institutional, private

Number of portfolio assets currently in fund: 10

Total number of private equity/venture capital investments made to date: 13

Number of investment executives: 5

Minimum investment: R100 000 **Maximum investment:** R5 million Willing to syndicate: Yes Average current investment size: R2.5 million

Industry preference: Technology (focus on Internet, software, mobile)

Industries excluded:

Stage of investment: Start up, seed, early stage

All stages except:

Minimum and maximum equity usually taken: 15% to 40% **Geographical preferences:** Southern Africa

4Di is an independent early-stage technology venture capital fund based in South Africa's "Silicon Cape". Nurture capital is the term that best describes 4Di's purpose and philosophy. Using tried and tested international venture capital best practices, adapted for local use, 4Di believes in agile entrepreneurfriendly finance without frills, and in working as a team with their investees to achieve their true potential. 4Di targets start-up investment opportunities with high growth potential at the seed- and early-stages in the mobile, enterprise software and web sectors, seeking founder teams with hungry passion, commitment, domain expertise and deep insights into the large market problems they wish to solve with their technology solutions.

Fig Tree Fund Management Limited

Physical Address: 9th Floor, Orange Tower, CyberCity, Ebène, Mauritius

Tel: +230 404 3931 Fax: +230 454 6824

E-mail: soria@figtreeresources.com; zaid.peerun@gfingroup.com

Website: www.figtreeresources.com

Key contact person and designation: Soria Hay (Director); Zaid Peerun (Director)

Name of fund: Fig Tree Resources Fund II Limited

Size of fund: Currently in the process of being raised, seeking between

USD 150 - USD 250m of funds.

Nature of fund: Mineral Resources Development Fund

Funds invested to date at cost: N/A
Sources of funds: Various
Current portfolio size: N/A

Total number of private equity/venture

capital investments made to date: N/A
Number of investment executives: 4

Minimum investment: USD 10m
Maximum investment: USD 25m
Willing to syndicate: Yes
Average current investment size: N/A

Industry preference: Mineral resources

Industries excluded: Exclusive minerals focussed

Stage of investment: Post-resource delineation and pre-construction

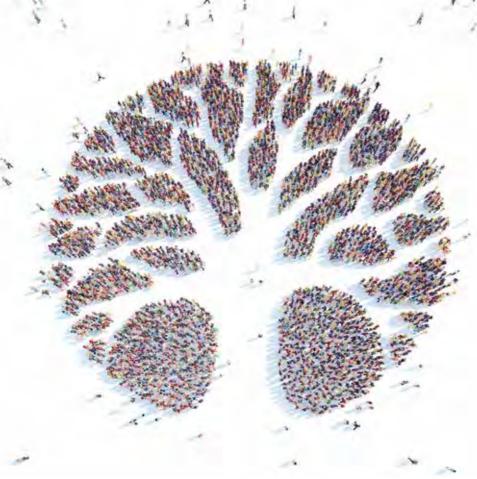
All stages except: Greenfields, construction, producing

Minimum and maximum equity usually taken: Control (minimum)
Geographical preferences: Sub-Saharan Africa

Fig Tree believes the market opportunity to pursue the Fund's specific investment strategy in Sub-Saharan Africa is compelling, driven by a growing demand for commodities against a backdrop of finite natural resources and a scarcity of capital for project development.

The current mineral resources investment climate presents the Fund with an opportunity to invest in projects that have already defined a mineral resource, with the Fund's capital used to develop and progress the project along the development curve towards feasibility.

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SAVCA is proud to represent an industry exemplified by its dynamic and principled people, and whose work is directed at supporting economic growth, development and transformation.

SAVCA was founded in 1998 with the guiding purpose of playing a meaningful role in the Southern African venture capital and private equity industry. Over the years we've stayed true to this vision by engaging with regulators and legislators, providing relevant and insightful research on aspects of the industry, offering training on private equity and venture capital, and creating meaningful networking opportunities for industry players.

We're honoured to continue this work on behalf of the industry.



Global Capital

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Tel: +27 11 728 0255 Fax: +27 11 728 8921 E-mail: brettb@glocapital.com

E-mail: brettb@glocapital.com Website: www.glocapital.com

Key contact people and designation in SA: Frank Boner (CEO); Brett Boner

Key contact person in Australia: Gary Burg

Name of fund: Global Capital Fund No. 2
Global Capital Fund No. 4

Size of fund: R50 million, R200 million

Nature of fund: Private Equity
Funds invested to date at cost: R500 million

Source of funds: Private individuals and institutions

Number of portfolio assets currently in fund: 11

Total number of private equity/venture

capital investments made to date: Private equity 10%; venture capital 1

Number of investment executives: 5

Minimum investment:

Maximum investment:

Willing to syndicate:

Average current investment size:

Industry preference:

None

Industries excluded:

Mining

Stage of investment: Private equity, expansion/acquisition, MBOs, LBOs, BEE

All stages except: Start-up
Minimum and maximum equity usually taken: 25% to 100%
Geographical preferences: South Africa

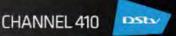
Global Capital acts as a company's financial and business strategic, corporate adviser and confidant, giving support to the management team. Occupying a position on the board, Global plays an active role in each of its investments, providing the experience and network of contacts to help take the company to the next stage of its development. It views each investment as a partnership and as such all parties involved must be comfortable and able to work together. Global acts swiftly, avoiding common bureaucracy, and maximises on first-to-market opportunities to ensure that no opportunity is missed.

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Global Environment Fund

Physical Address: 1 Melrose Boulevard, Unit 6, Melrose Arch 2076 Johannesburg

Tel: +27 11 063 9000

Nature of fund:

E-mail: George McPherson (+001 240 482 8933, gmcpherson@globalenvironmentfund.com);

Gloria Mamba (gmamba@globalenvironmentfund.com); Gordon Carrihill (gcarrihill@globalenvironmentfund.com)

Website: www.globalenvironmentfund.com

Name of fund: 1. GEF Africa Sustainable Forestry Fund (ASFF)

2. GEF Africa Growth Fund (AGF)

Size of fund: 1. ASFF is a US\$160 million (approx. R1,6 billion) fund

that is closed

2. AGF is a US\$150 million (approx. R1,5 billion) fund that

is fund raising

1. Pan African Funds Invest growth capital into established companies that provide productivityenabling products and services for the generation, delivery, management, and re-use of energy and

natural resources.

2. Target industries are clean/renewable energy, energy management technologies and services, environmental services, water/wastewater treatment. agricultural processing and transportation

loaistics

1. ASFF: 5 investments totalling approximately USD100

2. AGF: Actively fund raising; no investments made yet Institutional LPs - many of which are existing GEF limited

partners

1. ASFF: approximately US\$115 million

2. AGF: no investments completed

Current portfolio size: Total number of private equity/venture

Source of funds:

Funds invested to date at cost:

capital investments made to date: n/a

Number of investment executives:

South Africa-based team of 8 investment professionals: GEF's global team consists of thirty investment

professionals

Minimum investment: US\$5 million Maximum investment: US\$20 million

Willing to syndicate: Yes: typically rely on LPs

Average current investment size: US\$15 million (for all fifty-one GEF investments)

Industry preference: ASFF: timber assets only

AGF: Clean energy, energy efficiency, environmental services

Gambling, armaments

Stage of investment: Growth stage - companies must have revenue of at least

US\$10 million

All stages except: Venture Minimum and maximum equity usually taken: Flexible

sub-Saharan Africa Geographical preferences:

Industries excluded:

Grindrod Bank Private Equity

Physical Address: First Floor, Building 3, Commerce Square, 39 Rivonia Road, Sandton 2196

Tel: +27 11 459 1860 Fax: +27 11 459 1872

Website: www.grindrodbank.co.za

Key contact people: Jannie Grobler (+27 11 459 1888); Aris Malliaros (+27 11 459 1879)

Name of fund: Grindrod Bank Private Equity

Size of fund: R100 million

Nature of fund: General private equity, growth capital

Funds invested to date at cost: R28 million

Source of funds: Grindrod Bank captive fund

Current portfolio size: R28 million

Total number of private equity/venture capital investments made to date: 2 Number of investment executives: 2

Minimum investment: R10 million R30 million **Maximum investment:** Willing to syndicate: Yes Average current investment size: R14 million Industry preference: No preference Industries excluded: No exclusions Stage of investment: Refer below

All stages except: Early stage, start-ups or turnarounds

Minimum and maximum equity usually taken: 20% to 49% Geographical preferences: South Africa

Launched in January 2011, Grindrod Bank Private Equity is the captive private equity arm of Grindrod Bank. The fund generally focuses on equity type investments in established, well managed small to mid-market companies with a track record of profits and cash generation. The diverse and experienced investment team is able to leverage off Grindrod Bank's corporate finance advisory, capital markets and debt lending divisions to advise and structure investment deals tailored to the specific needs of each investment opportunity.

Grovest Venture Capital Company Limited

Physical Address: 164 Katherine Street, Pinmill Office Park, Building 2, Second Floor, Strathaven, Sandton

Tel: +27 11 262 6433 E-mail: info@grovest.co.za Website: www.grovest.co.za

Key contact person and designation: Jeff Miller (CEO)

Name of fund: **Grovest Venture Capital Fund**

Size of fund: Raising R100 million

Nature of fund: Early Stage, development capital, growth capital,

expansion capital

Fund structure: Capital raised from third parties and directors

Funds invested to date at cost: Currently investing

Number of portfolio assets currently in fund: 3 Total number of private equity/venture capital investments made to date: 3 Number of investment executives: 4

Minimum investment: R_{0.5} million Maximum investment: R10 million Willing to syndicate: Yes Average current investment size: R3 million **Industry** preference: Diversified

Industries excluded: Property, mining, agriculture, arms, tobacco,

gaming & alcohol

Stage of investment: Early stage, development capital, expansion stage,

growth capital

Minimum and maximum equity usually taken: Investment dependent

Geographical preferences: South Africa

Grovest is managed by Venture Capital Management Services (VCMS). The VCMS Management team comprises Industry experts with over 100 years' experience. Grovest is a section 12 J VCC Fund formed under the auspices of SARS, which allows investors to deduct 100% of their investment in Grovest from their taxable income. Grovest provides one with a diversified investment in South African Private Companies whilst minimising the risk through the SARS approved Section 12 J tax deduction.

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Patrycja Kula

3 011 520 7027

➤ PatrycjaK@jse.co.za

Tamsin Freemantle

3 011 520 7725

▼ Tamsinf@jse.co.za







Harith General Partners

Physical Address: Harith General Partners, No 1 Chislehurston, 33 Impala Road, Sandton 2146

Tel: +27 11 384 4000

E-mail: emile.dutoit@harith.co.za Website: www.harith.co.za

Key contact person and designation: Emile du Toit (Head: PAIDF1)

Name of fund: Pan African Infrastructure Development Fund

Size of fund: US\$630 million

Nature of fund: Greenfield Infrastructure and Expansion capital

Fund structure: Capital raised from third parties

Funds invested to date at cost: Around 80%

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 9

Number of investment executives:

Minimum investment: US\$20 million **Maximum investment:** US\$100 million

Willing to syndicate: Yes

Average current investment size: US\$50 million

Industry preference: Energy, transport, telecoms, water and sanitation

10

Industries excluded: Arms, liquor, gambling and child labour

Stage of investment: Greenfield Infrastructure, growth capital, expansion

capital

Minimum and maximum equity usually taken: 20% to 49% (minority)

Geographical preferences: Pan African

The Pan African Infrastructure Development Fund primarily invests in private equity interests in infrastructure. Development projects in sectors such as power and energy, telecoms, transport, water and sanitation in the African continent. The 15 year Fund is managed by Harith General Partners, led by a professional, diligent and highly dedicated team of transaction executives with close to 150 years of collective investment experience in Africa.

Horizon Equity Partners

Physical Address: 2 Commerce Square, 39 Rivonia Road, Sandhurst 2196

Tel: +27 11 502 6940

E-mail: info@horizonequity.co.za Website: www.horizonequity.co.za

Key contact people: Richard Flett; Garth Jarvis

Name of fund: Horizon Fund III Size of fund: R300 million

Nature of fund: Generalist PE fund specialising in growth capital

Fund structure: DFIs, F0Fs, asset managers

Funds invested to date at cost: R250 million

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 24 Number of investment executives: 3

Minimum investment: R20 million **Maximum investment:** R60 million Willing to syndicate: Yes Average current investment size: R40 million

Industry preference: Generalist

Industries excluded: Property, gambling, tobacco, alcohol, armaments, mining

> and primary agriculture All except seed and start-up

Stage of investment: Minimum and maximum equity usually taken: 25% minimum, no maximum

Geographical preferences: Southern Africa

Horizon Equity is the most experienced provider of growth and buyout capital to small and mediumsized enterprises in South Africa. Established In 1996, its core strength is providing capital to strong management teams whose growth aspirations are capital constrained. Our executives have on average, nearly 20 years' experience across varied industry sectors in both investment and operational disciplines. The firm has partnered more than 20 companies in South Africa since its founding and successfully realised most of these investments, generating significant value for shareholders in these companies.

I-Cubed Capital

Physical Address: 52 Central Road, Suite 3, Fordsburg, Johannesburg 2092

Tel: +27 11 492 1518 Fax: +27 86 774 3865

E-mail: ismail@icubedcapital.co.za Website: www.icubedcapital.co.za Key contact person: Ismail Kajee

FULL MEMBERS

Identity Development Fund Managers

Physical Address: 2nd Floor, 33 Fricker Road, Illovo, Sandton 2196

Tel: +27 11 772 7900 Fax: +27 11 772 7950 E-mail: polo@idf.co.za Website: www.idf.co.za

Key contact person: Polo Radebe



Imbewu Capital Partners

Physical Address: Suite 5, Unit 10 Rydall Vale Office Park, Douglas Saunders Drive, La Lucia Ridge 4051

Tel: +27 (0)31 566 1484 Fax: +27 (0)87 231 2962

E-mail: gcina@imbewucapital.co.za Website: www.imbewucapital.co.za

Key contact person and designation: Gcina Zondi (Chief Executive)

Name of fund: n/a
Size of fund: n/a
Nature of fund: n/a
Funds invested to date at cost: R40 million

Number of portfolio assets currently in fund:

Sources of funds: Balance sheet

Current portfolio size: 15

Total number of private equity/venture

capital investments made to date: 12

Number of investment executives: 2

 Minimum investment:
 R1 million

 Maximum investment:
 n/a

 Willing to syndicate:
 Yes

 Average current investment size:
 R2,5 million

 Industry preference:
 No preferences

Industries excluded: None

Stage of investment: MBO, MBI, LBO, expansion, mezzanine and BEE

All stages except: Seed, start-up and other early stages

Minimum and maximum equity usually taken: 25% to 45% Geographical preferences: None

Imbewu Capital Partners is a black-owned and controlled private equity and investment holding company. Imbewu Capital Partners invests, structures and raises funding for management buyouts, leveraged buyouts and shareholders. The company has a track record of leading and managing complex equity transactions and consortiums.





Thought Leadership
Lifelong Learning
Transformation
Collaboration
Trustee Training
Professionalisim



Promoting the interests of pension funds and their fiduciaries through lifelong learning.

Tel: 011 805 6340

E-mail: info@batseta.org.za

www.batseta.org.za

Identity Development Fund Managers

Physical Address: 21 Fricker Road, Illovo, Sandton

Tel: +27 11 772 7900 E-mail: info@idf.co.za Website: www.idf.co.za

Key contact people and designation: Justice Kganyago (Chief Investment Officer);

Polo Radebe (Chief Executive Officer)

Name of fund: IDF I Size of fund: R149 million

Nature of fund: Early stage, leveraged buyouts, growth capital, expansion

Fund structure: Capital raised from third parties
Funds invested to date at cost: R90 million (excluding fees)

Number of portfolio assets currently in fund: 50+

Total number of private equity/ venture capital investments made to date: 0
Number of investment executives: 4+

Name of fund: IDF II

Size of fund: Raising R500 million

Nature of fund: Leveraged-buy-out, growth capital, expansion capital,

early stage

Fund structure: Capital raised from third parties
Funds invested to date at cost: First close 31 March 2014

Number of portfolio assets currently in fund: 0
Total number of private equity/ venture
capital investments made to date: 0
Number of investment executives: 4+

Minimum investment:R30 000 (IDF I), R250 000 (IDF II)Maximum investment:R10 million (IDF I), R30 million (IDF II)

Willing to syndicate: Yes

Average current investment size: R1 500 000
Industry preference: Productive sectors

Industries excluded: Gambling, liquor, military, speculative real estate,

professional services

Stage of investment: Early stage, development capital, expansion stage,

growth capital, expansion capital, later-stage capital, buy-outs, partial buy-outs, leveraged buy-outs

Minimum and maximum equity usually taken: 1% to 49%

Geographical preferences: South Africa only

Remarks: IDF Managers targets job creating businesses in

productive sectors seeking growth capital that are majority black owned (50%+1) and controlled, and those owned and controlled by women, and that

provide commercial returns.

Industrial Development Corporation (IDC)

Physical Address: 19 Fredman Drive, Sandown, 2196, PO Box 784055, Sandton 2146

Tel: +27 11 269 3000 Fax: +27 11 269 3116 F-mail: callcentre@idc.co.za Website: www.idc.co.za

Sources of funds:

Current portfolio size:

Key contact person: Christo Fourie; Call centre 0860 693 888

Name of fund: IDC

Size of fund: Loans and advances at March 31 2012:

R70,891 billion

Nature of fund: Captive/on balance sheet

Capital markets, mature investments

n/a

Minimum investment: R1 million

Maximum investment: Dependent on nature of transaction

Willing to syndicate:

Industry preference: Agro-processing, mining and beneficiation,

> manufacturing, tourism, ICT, industrial infrastructure, health care, film, green industries, metals, chemicals,

wood, textiles

Industries excluded: Gambling

Stage of investment: From prefeasibility stage onwards

Minimum and maximum equity usually taken: Depends on transaction

Geographical preferences: Africa

The IDC is a state-owned national development finance institution that provides financing to entrepreneurs engaged in competitive industries. It follows normal company policies and procedures in its operations; pays income tax at corporate rates and dividends to its shareholder; and reports on a consolidated basis, with its annual report available to the public. The IDCs primary objectives are to contribute to the generation of balanced sustainable economic growth in Africa and to the economic empowerment of the SA population, promoting the economic prosperity of all African citizens. Finance instruments include:

- · equity
- · quasi-equity
- · commercial loans
- wholesale finance
- share warehousing
- export/import finance
- short-term trade finance, and
- · guarantees.

Industrial Development Corporation of South Africa Ltd.

Physical Address: 19 Fredman Drive, Sandown, 2196; PO Box 784055, Sandton, 2146

Tel: +27 11 269 3000 Fax: +27 11 269 3116 E-mail: tshepod@idc.co.za Website: www.idc.co.za

Key contact person: Tshepo Dhlamini



Inspired Evolution Investment Management (Pty) Ltd

Physical Address: Suite 10, 1st Floor, Amdec House, Steenberg Office Park, Tokai 7945, Cape Town

Tel: +27 21 702 1290 Fax: +27 21 702 1483

E-mail: info@inspiredevolution.co.za Website: www.inspiredevolution.co.za

Key contact people: Christopher Clarke; Guy Baxter

Name of fund: **Evolution One Fund**

Size of fund: US\$90 million (circa ZAR850 million) Nature of fund: Clean energy and resource efficiency

Funds committed and invested to date: Committed R450 million At cost: Invested R420 million

Sources of funds: IFC, FinnFund, Sifem, Castleway, Norfund, African

Development Bank, IDC, GEEREF (EIF)

Number of investment executives: 5 principals, 2 analysts/associates, 1 nonexecutive

chairman

Minimum investment: R10 million

Maximum investment: R115 million plus (with co-investment rights)

Willing to syndicate: Yes

Average current investment size: R30 million-R70 million

Industry preference: Multi-sectoral clean energy & resource efficiency Industries excluded: Tobacco, alcohol, gaming, fixed asset (property), defence,

select environmental category exclusions Stage of investment: Mostly expansion stage/early stage, limited LBO

All stages except: Angel and seed (some seed capacity)

Minimum and maximum equity usually taken: Significant minority 25,1% to control positions of 51%

plus (may dilute in larger project finance investments)

Geographical preferences: SADC region

Inspired Evolution offers specialised, deep sector expertise, combined with a global track record for investors and enterprises.





The Making Finance Work for Africa (MFW4A) Partnership is a G8 initiative which supports financial sector development in Africa, MFW4A impacts the financial sector agenda through advocacy. maintains an online platform for knowledge management and dissemination, and builds networks of of development partners and African stakeholders to better align interventions with priority needs.

Our Stakeholder Working Groups provide a forum for African financial sector practitioners to exchange information and facilitate dialogue with policymakers and development partners. They include:

- The Agricultural Finance Stakeholder Working Group (AFSWG) is a joint initiative with the African Rural and Agricultural Credit Association (AFRACA). Activities of the AFSWG focus on 3 work streams: Borrowing and Lending, Knowledge Management and Capacity Building, and Institutional Development.
- The Community of African Banking Supervisors (CABS) is a network of African Banking supervisors, administered by the Association of African Central Banks (AACB) with the support of MFW4A. CABS is an instrument for deepening dialogue with and among African banking supervisors.
- The SME Finance Working Group (SA-PME Network) brings together SME support agencies from the West African Economic and Monetary Union (WAEMU). Its' activities are co-ordinated jointly by MFW4A and the Agence de Développement et d'Encadrement des Petites et Moyennes Entreprises (ADEPME - Senegal).
- The Africa Pension Funds Network (APFN) provides a platform for exchange of knowledge and expertise amongst industry participants across the continent. The network will facilitate cross-country collaboration through co-investments, peer to peer learning and provides a forum for engagement with other financial sector stakeholders at the Pan-African level.

www.mfw4a.org





























International Housing Solutions (Pty) Ltd

Physical Address: Block H, Ground Floor, Hampton House, Peter Place Office Park, 54 Peter Place,

Bryanston

Tel: +27 11 300 8600

E-mail: infoSA@intlhousingsolutions.com Website: www.ihsinvestments.co.za

Key contact people and designation: Soula Proxenos (Managing Partner);

Pamela Lamoreaux (Investor Relations)

Name of fund: South Africa Workforce Housing Fund

Size of fund: R1,9 billion (US\$230 million)

Nature of fund: Equity investment in affordable housing for sale and rent,

student accommodation

Fund structure: Capital raised from third parties

Funds invested to date at cost: R1.38 billion

Number of portfolio assets currently in fund:

Total number of private equity/venture

capital investments made to date: 35 closed real estate projects

Number of investment executives:

Minimum investment: R25 million Maximum investment: R250 million Willing to syndicate: Yes Average current investment size: R50 million

Affordable housing, real estate, student housing Industry preference:

Industries excluded: All others excluded Stage of investment: Development capital

Minimum and maximum equity usually taken: Up to 80%

South Africa and sub-Saharan Africa Geographical preferences:

SAWHF which has attracted international and domestic equity investors is now fully committed and IHS is raising its second fund - IHS Fund II to replicate and expand on the success of SAWHF.

Invenfin

Postal Address: 25 Quantum Street, Techno Park, Stellenbosch 7600; PO Box 456, Stellenbosch 7599

Tel: +27 21 888 3395 E-mail: ideas@invenfin.com

Website: www.invenfin.com Twitter: @Invenfin.

Key contact person: Stuart Gast

Name of fund: Invenfin Size of fund: Undisclosed

Nature of fund: Private company, owned by Remgro Ltd. Venture Capital

investment company focused on differentiated products or businesses with a sustainable competitive advantage and international expansion potential

Shareholder

Sources of funds:

Current portfolio size: Number of investment executives: 3

Minimum investment: None Maximum investment: None Willing to syndicate: Yes Average current investment size: R10 million Industry preference: All except below

Industries excluded: Property & traditional infrastructure, manufacturing

infrastructure, primary agriculture, service businesses,

gambling, franchisee operations.

Stage of investment: Venture Capital All stages except: As per above

Minimum and maximum equity usually taken: (Significant minority) 26% to 49%

Geographical preferences: None

Invenfin seeks investments in early stage businesses which are underpinned by high quality, differentiated intellectual property and have strong, global prospects. We invest into businesses that are post proof-of-concept or beyond "idea stage"; have a sustainable competitive advantage or barrier to entry; have significant international potential; are globally scalable; are headed up by strong, commercially minded entrepreneurs, preferably with domain (sector) experience; and which address a burning need in a significant market.

Industries excluded:

Investec Asset Management - Private Equity

Physical Address: 36 Hans Strijdom Avenue, Foreshore, Cape Town, South Africa 8001

Tel: +27 21 416 1916

E-mail: gerben.diikstra @investecmail.com Website: www.investecassetmanagement.com Key contact person: Mr Gerben Dijkstra

Name of fund: Investec Africa Private Equity Fund 2 Size of fund: Fund 1: US\$155 million (R1,5 billion)

Fund 2: US\$350 million (R3.5 billion) (Target Size)

Nature of fund: Growth capital

Fund structure: Capital raised from third parties Funds invested to date at cost: Fund 1: US\$125 million (Fully Invested) Fund 2: US\$0 (Fund launch Q1 2014)

Number of portfolio assets currently in fund: Fund 1: 7

Fund 2: 0 (Fund launch Q1 2014)

Total number of private equity/venture capital investments made to date:

Number of investment executives: 6 plus 2 advisors

Minimum investment: US\$15 million (R150 million), with a target range of

US\$15 - 40m (R150m -R400m)

Maximum investment: US\$70 million (R700 million) with ability to make larger investments through bringing in co-investors

Willing to syndicate: Yes

Average current investment size: US\$15 - 40 million (R150 million - R400 million) Industry preference: Generalist - Sector agnostic with preference for consumer

> facing businesses Sector agnostic

Stage of investment: Growth capital, expansion capital, later-stage capital,

buy-outs, partial buy-outs,

Minimum and maximum equity usually: 10% to 100% with a preference for management to hold

material stake alongside fund

Geographical preferences: Pan Africa mandate - focus on businesses in sub-Saharan Africa, across both the larger markets (such as Nigeria and South Africa) and the smaller jurisdictions

(such as Angola, Mozambique and Zimbabwe).

Investec Asset Management's (IAM) African private equity Fund is at the core of a wider African investment capability at IAM. The experienced primary investment team is an integral part of this broader Pan-African investment capability - one that comprises over 60 investment professionals and manages over US\$ 40 billion (of IAM's US\$110 billion in assets under management), of which over US\$4 billion is in Africa ex-SA focused investments. Our Africa expertise and extensive networks allow us to operate successfully in diverse and tough markets. We started investing in African private markets outside of South Africa in 2008. We invest in portfolio companies operating in Nigeria, Zimbabwe, Angola, Mozambigue, South Africa, Zambia, Cote d'Ivoire, Cameroon, Uganda, DRC, Malawi, North and South Sudan.



Investec Principal Investments

Physical Address: 100 Grayston Drive, Sandown, Sandton, 2196

Tel: +27 11 286 8433

E-mail: principalinvestments@investec.co.za

Website: www.investec.com Key contact person: Arlene Lubbe

Name of fund: Investec Principal Investments

Size of fund: Open ended

Nature of fund: MBOs, LBOs, expansion, acquisition

Fund structure: n/a
Funds invested to date at cost: n/a
Number of portfolio assets currently in fund: 18

Total number of private equity/venture

capital investments made to date: 43
Number of investment executives: 12

Minimum investment: EV greater than R150 million

Maximum investment: No limit Willing to syndicate: Yes

Average current investment size: R300 million

Industry preference: All

Industries excluded: Primary agriculture, mining & property

Stage of investment: Development capital, expansion stage, growth capital, expansion capital, later-stage capital, buy-outs, partial

buy-outs, leveraged buy-outs

Minimum and maximum equity usually taken: 25% to 49%

Geographical preferences: Southern Africa, sub-Saharan Africa, The UK, Australia

Kagiso Tiso Holdings Proprietary Limited (KTH)

Physical Address: Kagiso Tiso House, 100 West Street, Wierda Valley, Sandton 2196

Tel: +27 11 562 2500 Fax: +2711 562 2501 Website: www.kth.co.za

Key contact person and designation: Jacob Hinson (Chief Investment Officer)

Name of fund: Kagiso Tiso Holdings Proprietary Limited

Size of fund: On balance sheet Nature of fund: Investment holding

Fund structure: Investment holding company Funds invested to date at cost: Approximately R9,0 billion NAV

Current portfolio size: 38

Total number of private equity/venture capital investments made to date: n/a Number of investment executives: 12

Minimum investment: R200 million

Maximum investment: Dependant on nature of transaction

Willing to syndicate: Yes Average current investment size:

Industry preference: Financial services, industrials, health, media, power,

mining, food

Industries excluded: Tobacco, alcohol, gaming, fixed asset (property), defence,

select environmental category exclusions, morally

objectionable industries

Stage of investment: MBO, MBI, acquisition, secondary purchase

All stages except: Seed and start-up, early stage

Minimum and maximum equity usually taken: Significant influence **Geographical preferences:** SA and sub-Saharan Africa

KTH (through its legacy companies Tiso Group and Kagiso Trust Investments) boasts a track record of investment performance and creating long term sustainable shareholder value. As a result, KTH currently has a portfolio of investments comprising market leading companies across key sectors. KTH aspires to become active shareholders of reference in portfolio companies, through participation at board level and the various sub-committees. These companies are generally, high growth or cash generative and meet strict investment criteria of inter alia generating market related returns for KTH. KTH maintains a long term horizon and can therefore partner with companies throughout cycles without pressure to exit.

Ke Nako Capital

Physical Address: 7 Kildare Centre, Wheelan Road, Newlands 7700

Tel: +27 21 671 8024

E-mail: info@kenakocapital.co.za Website: www.kenakocapital.co.za

Key contact people and designation: Carlo Dickson (Managing Director and Portfolio Manager);

Matthew Hunt

Name of fund: 1) Ke Nako Private Equity Fund Trust

2) Ke Nako Fund II en commandite partnership

3) Alternative Equity Partners

Size of fund: 1) R1,77 billion

2) R1,3 billion (First close)

3) R535 million

Nature of fund: Growth capital; expansion capital

Fund structure: Fund of fund

Funds invested to date at cost: 1) R1,2 billion (Primaries, secondaries and co-investments)

2) R109 million (First close) (Primaries and co-investments)

3) R680 million (Primaries, secondaries and co-investments)

Number of portfolio assets currently in fund: 1) 12

2) 12

3) 3

Total number of private equity/venture

capital investments made to date: 1) 2 (Co-investments)

2) 2 (Co-investments)

3) 1 (Co-investments)

Number of investment executives:

Minimum investment: Primaries R30 million

Co-Investments R50 million

Maximum investment: Primaries R300 million

Co-Investments R100 million

Average current investment size: Primaries R150 million

Co-Investments R40 million

Industry preference: Generalist None

Industries excluded:

Stage of investment: Growth capital, expansion capital,

Minimum and maximum equity usually taken: 12,5% up to 49% Geographical preferences: South Africa

Ke Nako Capital is the largest Fund of Private Equity Fund manager in South Africa. The Ke Nako Fund Il is a fund of fund with a greater focus on co-investments than most fund of funds both locally and internationally.

INVESTMENT PREFERENCES

Kleoss Capital

Physical Address: 2nd Floor, Office 05, Norwich Place West, 3 Norwich Close, Sandton 2196

Tel: +27 11 666 1600 Fax: +27 11 784 5119

E-mail: hale.matgsipa@kleosscapital.com Website: www.kleosscapital.com

Key contact person and designation: Hale Matsipa (CEO); Andile Keta (Director); Zain Laher (Director)

Name of fund: Kleoss Fund I

Size of fund: R750 million (First Close – targeting R1.2 billion)

Nature of fund: General Funds invested to date at cost: Rnil

Sources of funds: Local pension funds

Current portfolio size: Rnil Total number of private equity/venture capital investments made to date: nil Number of investment executives: 6

Minimum investment: R50 million **Maximum investment:** R150 million

Willing to syndicate: Yes Average current investment size: N/A

Industry preference: Education, Healthcare, Consumer Goods, Infrastructure,

Information Technology, Financial Services, and

Industrials.

Industries excluded: Direct Mining and Real Estate, although the Fund will

invest along the value chain.

Stage of investment: Expansion/Growth Capital, BEE funding

All stages except: Start-up Minimum and maximum equity usually taken: 20% - 75%

Geographical preferences: South African companies (including

companies with rest-of-Africa exposure.

Kleoss strategically invests in growth companies with strong management teams that have a vision of being Pan-African industry leaders. Kleoss strongly believes in partnering with portfolio company's management and alignment of interests through well-thought and measurable incentives. Our strategy is to partner with portfolio company management teams and be operationally involved and leverage our resources and networks to create value and generate superior returns for our investors through a proactive and methodical approach that is executed with dedication and consistence.



The SAVCA-GIBS Three-Day Foundation Programme in Private Equity is the essential course for financial professionals in the early stages of their careers in private equity. Held every winter in Johannesburg, the course is attended by private equity practitioners, institutional investors, investor relations managers and consultants to the industry. Delegates are guided through the private equity process with real-life case studies and best practices as presented by senior private equity practitioners.

The course will give a solid grounding in the following topics:

- Deal generation
- Business valuation
- Financing frameworks
- The role of debt capital
- Due diligence and risk management
 - Post investment management

Fees for 2015: R8500 for SAVCA members, R9800 for non-members and R5000 for qualifying institutional investors into private equity funds

who attend the full

course can log two Ontinuing education

To register visit www.gibs.co.za/conferences or contact Yolanda Bolosha on +27 11 771 4000/4335 or conferences@gibs.co.za



www.savca.co.za | +27 (0) 11 268 0041 | @savca_news

SAVCA — for private equity in Southern Africa

SAVCA is a well-established regional industry body representing more than 120 members. As a shared voice for the industry, the organisation works with members to develop a vibrant, connected and highly effective private equity and venture capital sector in Southern Africa.

Member firms enjoy the following benefits:

- Increased visibility and profiling opportunities
- Access to exclusive SAVCA research, industry guidelines and standards
- Invitations to members-only networking and events
- Preferential rates on SAVCA training courses and events Opportunities to collaborate on industry-led initiatives
 - Regular updates on regulatory matters and industry news

Find out more about the many benefits of becoming a member by contacting SAVCA on: info@savca.co.za

Knife Capital

Physical Address: E5B, Century Square, Heron Crescent, Century City 7441

Tel: +27 21 551 1269 Fax: +27 (0)86 553 9740 E-mail: info@knifecap.com Website: www.knifecap.com

Key contact people: Jacques Groenewald; Keet van Zyl; Andrea Böhmert

Name of fund: HBD Fund2 Size of fund: R138 million

Nature of fund: Growth equity venture fund

Funds invested to date at cost: R138 million Sources of funds: Private individuals

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 7 Number of investment executives: 3

Name of fund: KnifeCap Growth Equity Fund Size of fund: R100 million targeted Nature of fund: Co-investment fund

Sources of funds: Private and institutional investors

Number of investment executives: 5

Minimum investment: R1 million **Maximum investment:** R30 million Willing to syndicate: Yes Average current investment size: R20 million Industry preference: Innovation-driven

Industries excluded: Morally objectionable industries Stage of investment: Post-revenue growth/ expansion All stages except: Seed capital/ pre-revenue concepts

Minimum and maximum equity usually taken: 25% to 49% **Geographical preferences:** Southern Africa

Knife Capital is a Southern African growth equity fund manager and advisor focusing on innovation-driven ventures with proven traction. Knife Capital manages HBD Venture Capital's South African portfolio of investments and builds high-growth technology enabled SMEs through its Grindstone Accelerator. Its exit-centric approach enables businesses to cope with accelerated growth and take full advantage of M&A opportunities. The company also develops own IP products relating to analytics tools for company gap analysis, due diligence and valuation methodologies. Knife Capital is committed to filling critical gaps in the local entrepreneurial ecosystem through education and enterprise development initiatives.

Leaf Capital

Physical Address: 5th Floor, Protea Place, Protea Road, Claremont 7708

Tel: +27 21 657 1180 E-mail: rick@leafcapital.co.za Website: www.leafcapital.co.za

Key contact people and designation: Paul Leaf-Wright (Director); Stephan Warner

Name of fund: Leaf Private Equity No. 1

Size of fund: R115 million

Nature of fund: Small to mid-cap general private equity

Name of fund: Leaf Capital Infinitus

Size of fund: Open ended, currently R285 million NAV Nature of fund: Mid-cap general private equity

Fund structure: Investment Holding Company

Number of portfolio assets currently in fund:

Total number of private equity/venture capital investments made to date: 6 Number of investment executives: 5

Minimum investment: R25 million Maximum investment: R150 million Willing to syndicate: Yes Average current investment size: R45 million

Industry preference: No specific industry preference

Industries excluded: Property development and mining exploration

Stage of investment: Growth and later-stage capital

Minimum and maximum equity usually taken: 25% to 80% South Africa Geographical preferences:



Lereko Metier Capital Growth

Physical Address: 2nd Floor, Commerce Square, 39 Rivonia Road, Sandhurst, Johannesburg

Tel: + 27 11 268 4055 E-mail: info@metier.co.za

Website: www.lereko.co.za: www.metier.co.za Key contact person and designation: Paul Botha (CEO)

Name of fund: Lereko Metier Capital Growth Fund

Size of fund: R3.5 billion Nature of fund: Growth capital

Fund structure: Capital raised from third parties

Funds invested to date at cost: R2.5 billion

Number of portfolio assets currently in fund: 7

Total number of private equity/venture

capital investments made to date: 8 Number of investment executives: 13

Minimum investment: R50 million **Maximum investment:** R750 million

Willing to syndicate: Yes

Average current investment size: R316 million Industry preference: Diverse

Industries excluded: Spirits and gambling

Stage of investment: Development capital, expansion stage, growth capital,

expansion capital, later-stage capital, buy-outs

Minimum and maximum equity usually taken: Generally 20% to 60% Geographical preferences: South and Southern Africa

Lereko Metier Capital Growth Fund focuses on taking substantial equity positions, including control, in medium-sized to large companies that have strong management teams, an earnings history and good growth opportunities. Lereko Metier has a track record of outstanding performance in private equity, with team members having concluded over 80 deals and having achieved a greater than 30% annual internal rate of return over the past three decades. It has an active and effective culture and is ideally positioned to partner investors and portfolio companies alike. We believe that private equity requires the deep involvement of experienced managers putting their own skills, energy and capital at risk alongside institutional investors.

Lereko Metier Sustainable Capital Fund

Physical Address: 39 Rivonia Road Sandhurst, Johannesburg

Tel: +27 11 268 4055 E-mail: info@metier.co.za

Website: www.lereko.co.za: www.metier.co.za

Key contact person and designation: Anthony Hewat (Managing Principal)

Name of fund: Lereko Metier Sustainable Capital Fund

Size of fund: R690 million Nature of fund: Resource efficiency

Fund structure: Capital raised from third parties

Funds committed to date at cost: R252 million

Number of portfolio assets currently in fund: Total number of private equity/venture capital investments made to date: 5 7 Number of investment executives:

Minimum investment: R5 million Maximum investment: R100 million Willing to syndicate: Yes

Average current investment size: R50 million

Industry preference: Renewable energy, energy efficiency, waste and water

management

Industries excluded: Un-bankable technology

Stage of investment: Growth, project expansion and development stage capital

Minimum and maximum equity usually taken: Generally 20% to 60% Geographical preferences: South and Southern Africa

The Lereko Metier Sustainable Capital Fund targets energy efficiency, renewables, water and waste management businesses and projects supporting the region's development objectives and environmental commitments. Its investments will be deployed across growth, development capital and later stage transactions including renewable energy projects.

Makalani Management Company (Pty) Ltd

Physical Address: The Reserve, 52 Melville Road, Illovo

Tel: +27 11 428 0680

E-mail: enquiries@makalani.co.za Website: www.makalani.co.za

Key contact people: Keshan Pillay, Ahjeeth JaiJai

Name of fund: Makalani Holdings Limited

Size of fund: R2.5 billion

Nature of fund: Mezzanine financing for BEE transactions

Fund structure: Capital raised from third parties

Funds invested to date at cost: R2,5 billion

Total number of private equity/venture

capital investments made to date: 33 (fund closed as fully invested)

Number of investment executives:

Minimum investment: R15 million **Maximum investment:** R150 million

Willing to syndicate: Yes

Average current investment size: R100 million

Industry preference: All industries considered

Industries excluded:

Stage of investment: Later stage capital, no seed and start-ups

Minimum and maximum equity usually taken: n/a

Geographical preferences: South Africa

Makalani Management Company (Pty) Ltd ("Makalani") was established in 2005 to perform the activities of managing the listed R2.5 billion mezzanine portfolio of Makalani Holdings (Pty) Ltd ("Fund I"), which was subsequently delisted in June 2010. These activities included deal origination, mezzanine finance, debt structuring as well as portfolio management. Fund I is fully invested and is returning capital to its investors. Makalani is in the process of raising capital for a second BEE and mezzanine fund (Fund II) from a range of SA and/or foreign investors.

Marlow Capital

Physical Address: 3 Commerce Square, 39 Rivonia Road, Sandhurst 2196

Tel: +27 11 280 4160 E-mail: info@marlowsa.com Website: www.marlowsa.com Key contact person: Andrew Hunt

Name of fund: Marlow
Size of fund: Not disclosed
Nature of fund: Buy-out and growth
Fund structure: Institutional

Funds invested to date at cost: Not disclosed

Total number of private equity/venture
capital investments made to date: 4
Number of investment executives: 5

 Minimum investment:
 R75 million

 Maximum investment:
 R400 million

 Willing to syndicate:
 Yes

Average current investment size: R125 million

Industry preference: Manufacturing, business services, consumer products

Industries excluded: Property, commodity exploration

Stage of investment: Development, growth and expansion capital and buy-outs

Minimum and maximum equity usually taken: Significant minority to majority

Geographical preferences: sub-Saharan Africa

Marlow Capital participates in mid-market investment buyout and growth opportunities in sub-Saharan Africa. We look to invest in established cash generative companies that will benefit directly or indirectly from two regional macro-economic trends: growing consumer demand from and expanding middle class and the large public and private investments into infrastructure and new capital projects. Marlow works in close partnership with the management teams of portfolio companies and will take a hands-on approach to the management of both operational and strategic issues.

Tel: +27 11 268 9140

E-mail: info@meducapital.co.za Website: www.meducapital.co.za

Key contact person: Nhlanganiso Mkwanazi (nmkwanazi@meducapital.co.za)

Name of fund: Medu Capital Fund I Size of fund: R300 million

Status: Fully invested and realised

Name of fund: Medu Capital Fund II Size of fund: R900 million Status: Fully invested

Name of fund: Medu Capital Fund III

Size of fund: Fund raising

Nature of fund: General private equity fund **Fund structure:** Capital raised from third parties

Total number of private equity/venture

capital investments made to date: 18 Number of investment executives: 7

Minimum investment: R50 million Maximum investment: R180 million

Willing to syndicate: Yes

Stage of investment: Established companies

Minimum and maximum equity usually taken: 15% to 80% Geographical preferences: Africa

Medu Capital aims to acquire significant minority and/or control interests in established medium-sized businesses.

Mergence

Physical Address:

8005

Tel: Fax:

E-mail: Website:

Key contact person/people and designation:

6th Floor, The Equinox, Main & Milton Road, Sea Point

+27 21 433 2960 +27 21 433 0675 mark@mergence.co.za

www.mergence.co.za

Mark van Wyk

Molash Capital

Physical Address: Augusta House, Inanda Greens Business Park, 54 Wierda Road West, Wierda Valley,

Sandton 2196

Tel: +27 11 883 2897 Fax: +27 11 883 9462 E-mail: info@molash.co.za Website: www.molash.co.za Key contact person: Eldon Beinart

Name of fund: Elro Capital (Pty) Ltd

Size of fund: n/a

Nature of fund: Investment holding company

Funds invested to date at cost: n/a

Balance sheet Sources of funds:

Total number of private equity/venture

capital investments made to date: 10 Number of investment executives: 7

Minimum investment: R20 million **Maximum investment:** R50 million Willing to syndicate: Yes Average current investment size: R45 million

Industry preference: Consumer, property and financial services

Industry excluded: Mining and biotech Stage of investment: Growth and mature

All stages except: n/a

Minimum and maximum equity usually taken: 25% to 100%

Geographical preferences: South Africa, Namibia, Botswana, Zambia, Ghana, Nigeria

Molash looks at setting up opportunity specific vehicles (OSV) together with high net worth family offices and institutions to complement a predetermined investment strategy. This strategy is centered on a focused investment effort to combine the Molash teams operational skill base together with its access to local and international capital markets to unlock returns.

Musa Capital

Tel: +27 11 771 6300

Physical Address: 3 Commerce Square, 3rd Floor, 39 Rivonia Road, Sandhurst, Johannesburg 2196

Fax: +27 11 771 6333 E-mail: info@musacapital.com

Website: www.musacapital.com Key contact person: William Jimerson

Name of fund: Musa Kubu Fund Size of fund: R400 million Nature of fund: Private equity/buyout

Funds invested to date at cost: R391 million as at February 28 2010 Sources of funds: Institutional and family office R650 million as at February 28 2010 Current portfolio size:

Total number of private equity/venture

capital investments made to date: Number of investment executives: 10

Minimum investment: R5 million Maximum investment: R100 million Willing to syndicate: Yes

Average current investment size: R48 million

Industry preference: Telecom, financial services, consumer goods, mining,

construction

Industry excluded: Alcohol, tobacco, gambling, weapons and military

Stage of investment: Early/expansion All stages except: Start-up

Minimum and maximum equity usually taken: 30% (min); 80% (max)

Geographical preferences: Africa (more specifically sub-Saharan Africa)

We focus on cultivating wealth in small to medium-sized enterprises that make up the "missing middle" market in Africa. Musa believes that by optimising human capital with strategic insights, operational supp<mark>ort at the executive level and financial monitoring, investment potential can be maximised. The firm</mark> tends to limit its active portfolio base to allow its senior team to become fully engaged in value creation at the investment level, which is facilitated by our controlling positions taken in investments. Often our portfolio management involves assisting our companies with fundraising, acquisitions and finance. Musa actively monitors financial and operational performance on a monthly and, when necessary, daily basis. We seek to achieve excellent growth and development in our investments, with the added objective of positively impacting the stakeholders in the communities in which we operate. This approach has resulted in a net return of 26% for Fund 1 and value recognition by way of current income to LPs in Fund 2, which is vintage 2008.

Nedbank Capital Private Equity

Postal Address: PO Box 1144, Johannesburg 2000

Tel: +27 11 294 3321 Fax: +27 11 295 3321

Postal Address: PO Box 5662, Durban 4000

Tel: +27 31 364 1567 Fax: +27 31 364 2936

E-mail: cliveh@nedbankcapital.co.za Website: www.nedbankcapital.co.za Key contact person: Clive Howell

Name of fund: Nedbank Capital Private Equity

Size of fund:

Nature of fund:

Funds invested to date at cost:

Sources of funds:

R1,2 billion

Captive fund

Funds invested to date at cost:

PR2 billion

Balance sheet

Current portfolio size: 14

Total number of private equity/venture capital investments made to date: 83

Number of investment executives: 7

Minimum investment:R30 millionMaximum investment:R150 million

Willing to syndicate: Yes

Average current investment size: R85 million Industry preference: All sectors

Industries excluded: Real estate, primary agriculture

Stage of investment: MBO, expansion, acquisition, replacement capital,

mezzanine

All stages except: Start-up

Minimum and maximum equity usually taken: Significant minority interests

Geographical preferences: SA and SADC

Nedbank Capital Private Equity is the Captive On Balance Sheet private equity business within the Nedbank Group. It is managed by a team of investment professionals with extensive investment experience and a well established track record in a wide range of industries. The team seeks to Partner with entrepreneurs and management teams as it seeks to add and create value for the underlying investee companies and all stakeholders involved.

New Africa Mining Fund

Postal Address: 37 Peter Place, Bryanston 2191

Tel: +27 11 706 1442
Fax: +27 11 706 1593
E-mail: neil@namf.co.za
Website: www.namf.co.za
Key contact person: Neil Gardyne

Name of fund: New Africa Mining Fund II (launched in February 2011)

Size of fund: R910 million

Nature of fund: Limited partnership

Sources of funds: Various investors

Number of investment executives:

Minimum investment: R5 million
Maximum investment: R130 million
Willing to syndicate: Yes

Average current investment size: Varied Industry preference: Mining only

 Industries excluded:
 Uranium and diamond mining

 Stage of investment:
 Early stage, development, expansion

All stages except: Pure asset funding

Minimum and maximum equity usually taken: Varied Geographical preferences:

Africa

The New Africa Mining Fund (NAMF) invests in and facilitates the development of junior mining activities in Africa. NAMF mainly provides funding for exploration activities, preliminary economic assessments, prefeasibility studies and definitive feasibility studies. But it will consider funding mine development and expansion. Project promoters are required to motivate their request for funds by providing appropriate geological data and a business formulation so the projects' potential can be assessed.

Nodus Equity

Physical Address: 1st Floor, Entrance 2, 32 Fricker Road, Illovo Boulevard, Illovo, South Africa 2196

Tel: +27 11 327 6907 E-mail: nodus@nodus.co.za Website: www.nodus.co.za

Key contact person: Mr. Erich Schulenburg

Name of fund: **Nodus Equity**

Size of fund: Open-ended, currently R160 million

Nature of fund: Mid-market LBOs & MBOs **Fund structure:** Investment holding company

Funds invested to date at cost: R91,5 million

Number of portfolio assets currently in fund: 7 Total number of private equity/venture capital investments made to date: 7 Number of investment executives: 2

Minimum investment: R10 million **Maximum investment:** R50 million Willing to syndicate: Yes Average current investment size: R13 million Industry preference:

Industries excluded: Agriculture, mining, property Stage of investment: Expansion to mature

Minimum and maximum equity usually taken: 10% to 49% Geographical preferences: South Africa

Nodus Equity focuses on equity investments in established, well managed mid-market companies that have a history of profitability and operate primarily in South Africa.

Novare Equity Partners (Pty) Ltd

Physical Address: 1st Floor, The Cliffs, Office Block 1, Niagara Way, Tyger Falls, Carl Cronje Drive, Bellville 7530

Tel: + 27 21 914 7730 E-mail: derrick@novare.com Website: www.novare.com Key contact person: Derrick Roper

Name of fund: Novare Africa Property Fund I

Size of fund: R904 510 229.00
Nature of fund: Growth capital

Fund structure: Capital raised from third parties

Funds invested to date at cost: R336 million

Number of portfolio assets currently in fund: 4

Total number of private equity/venture
capital investments made to date: 4

Number of investment executives: 6

Minimum investment: R52 million
Maximum investment: R207 million
Willing to syndicate: Yes

Average current investment size: R168 million

Industry preference: Financial & Insurance Real Estate

Industries excluded:

All except property

Stage of investment: Early stage, expansion capital

Minimum and maximum equity usually taken: 20% to 100%

Geographical preferences: sub-Saharan Africa, excluding South Africa

Old Mutual Investment Group Alternative Investments

Postal Address: PO Box 878, Cape Town 8000

Tel: +27 21 509 6869

E-mail: PBoynton@oldmutualinvest.com Website: www.oldmutualinvest.com

Key contact people and designation: Paul Boynton (Head of Alternative Investment);

Jacci Myburgh (Head of Private Equity)

1. Private Equity

Name of fund: OMPF Fund IV Size of fund: R4 billion

Nature of fund: General Private Equity investments

Fund structure: Partnership

2. Private Equity Fund of Funds

Name of fund: Old Mutual Multi Manager Private Equity Fund III

Size of fund: R600 million

Nature of fund: General Private Equity Fund of Funds investments

Fund structure: Endowment Policy

Name of fund: OMIGSA International Private Equity Fund of Funds II

Size of fund: US\$300 million

Nature of fund: Growth capital and mid-market buyouts

Fund structure: Dublin Listed fund

3. Infrastructure

Name of fund: IDFAS Fund Size of fund: R6.5 billion

Nature of fund: Infrastructure, environmental, development and

international infrastructure assets

Fund structure: Endowment Policy

4. Development Impact Funds

Financial Sector Charter Fund Name of fund:

Size of fund: R4 billion

Nature of fund: Financial Sector charter assets

Fund structure: Captive fund

Name of fund: Housing Impact Fund South Africa

Size of fund: R9.1 billion

Nature of fund: Affordable income housing and development

Fund structure: Trust Name of fund: Schools and Education Investment Impact Fund

of South Africa

Size of fund: R1.2 billion

Nature of fund: Schools and education investment

Fund structure: Trust

Minimum investment: R75 million Maximum investment: R2 billion Willing to syndicate: Yes

Average current investment size: R240 million

Industry preference: All Industries considered

Industries excluded: Fund Specific

Stage of investment: Expansion, MBO, LBO, replacement capital, project

finance on a limited recourse basis, development capital, growth capital and later-stage capital

Minimum and maximum equity usually taken: 10%-control

Geographical preferences: Southern Africa and Africa (fund dependent)

Old Mutual Investment Group's Alternative Investments boutique has 15 active funds and 7 fund of funds investing in over 90 portfolio companies. We have 65 investment professionals with over 320 years of collective experience. Our client base spans over a 1 000 investors with the bulk being retail investors. Our Private Equity team has participated in 10 of the 12 largest private equity transactions over the last decade. The team's acute understanding of the trends and macro-economics of South Africa, combined with its active involvement in the underlying companies has been critical to its success The Infrastructure team specializes in originating, structuring, developing and executing infrastructure investment transactions as well as managing these assets over the long term. Our funds have the dual aim of delivering strong medium-to-long term returns through infrastructure investments that have a tangible impact on society, whilst ensuring that acceptable ESG criteria are adhered to. The focus of our Development Impact Fund team is on developing affordable housing and providing access to quality education through training teachers as well as upgrading/building new school infrastructure. The knockon effects of these initiatives are tangible economic development and job creation.

Paean Private Equity

Postal Address: PO Box 1094, Gallo Manor, Sandton 2052 South Africa

Telephone: +27 82 882 8000 E-mail: dave@paean.co.za

Sources of funds:

Website: www.paean-private-equity.co.za Key contact person: Dave Stadler

Name of fund: Paean Private Equity 1

Nature of fund: Buyout and growth capital within the middle market Funds invested to date at cost:

Newly established business (principals formerly of

Nedbank Private Equity) Independent investors

Total number of private equity/venture capital investments made to date: 50 (as head of Nedbank Private Equity)

Number of investment executives: Initially 2

Minimum investment: R50 million (enterprise value R100 million) **Maximum investment:** R125 million (enterprise value R1 billion)

Willing to syndicate:

Industry preference: Industrial, infrastructure-related, leisure, logistics, mining

related, retail

Industries excluded: None

Stage of investment: Late-stage buyout and growth capital

All stages except: Start-up

Minimum and maximum equity usually taken: Majority and minority stakes

Geographical preferences: sub-Saharan Africa, (South Africa, SADC, East Africa)

Paean Private Equity was established by highly experienced private equity team members from Nedbank Private Equity. It is an independent private equity business. The principals' proven investment approach has delivered superior returns and their 13-year investment history, strong track record and leading position in the Southern African middle market has resulted in them having high credibility and strong reputation. Paean Private Equity is an active investor and the principals have historically demonstrated their ability to enhance the value of investee companies through various strategies in line with opportunities and the requirements of those companies.

Pan-African Private Equity 1 Fund Managers (Pty) Ltd (PAPE)

Physical Address: Summit Square, 1st Floor, 15 School Rd (Opposite Summit Rd and cnr Rivonia Rd),

Morningside, Sandton 2196, Gauteng, South Africa

Tel: +27 11 883 8036

Size of fund:

E-mail: zkubukeli@papefunds.co.za or kkunene@papefunds.co.za

Website: www.papefunds.co.za

Key contact people: Mr Kuhle Kunene; Dr Zuko Kubukeli

Name of fund: Pan-African Private Equity Fund 1 (Pty) Ltd (PAPEF1) and

> Pan-African Private Equity Fund 2012 (Pty) Ltd (PAPEF2012) PAPEF1 R250m (Fully invested), PAPEF2012 R300 million

Nature of fund: BEE, generalist, growth-oriented, Pan- African, no start-ups Fund structure:

Pan-African Capital Holdings (Pty) Ltd and SA institutional

investors (semi-captive)

Funds invested to date at cost: R370 million

Number of portfolio assets currently in fund:

Total number of private equity/venture capital investments made to date: 10 Number of investment executives: 4

Minimum investment: R20 million Maximum investment: R120 million Willing to syndicate: Yes R40 million Average current investment size: Industry preference: None Industries excluded: Property.

Stage of investment: Mature, high growth companies

Minimum and maximum equity usually taken: 25% to 80%

Geographical preferences: South Africa and sub-Saharan Africa

Pembani Remgro Infrastructure Managers (Pty) Ltd

Physical Address: The Court House; 2 Saxon Road, Sandhurst, Sandton 2196, South Africa

Tel: +27 11 290 0231 E-mail: ml1@primco.co.za Key contact person: Marcel Louw

Name of fund: Pembani Remgro Infrastructure Fund

Size of fund: Target size of US\$400 million

Nature of fund: Institutional investors

Fund structure: Long-term infrastructure fund

Funds invested to date at cost: Number of portfolio assets currently in fund:

Total number of private equity/venture capital investments made to date: 2 **Number of investment executives:** 5

Minimum investment: None

Maximum investment: Not more than 20% of aggregate commitments in a

single investment

Willing to syndicate: Yes Average current investment size: n/a

Industry preference: Infrastructure and associated companies across Africa Industries excluded: Resources mining and extraction activities, radioactive

materials, weapons, tobacco, gambling, asbestos and

morally objectionable industries

Stage of investment: Greenfield, existing projects and existing companies

Minimum and maximum equity usually taken: n/a

Geographical preferences: sub-Saharan Africa (top performing economies)

The fund aims to invest equity and quasi-equity in private-sector infrastructure transactions and companies across the African continent. Apart from investments in both greenfield and existing projects throughout the entire spectrum of the infrastructure sector, emphasis will be also placed on companies associated with the provision and/or servicing of such infrastructure. Specific focus will be given to supporting private-sector infrastructure requirements around natural resources.

Phatisa

 $Physical\ Address: First\ Floor, Rosewood\ House, Ballywoods\ Office\ Park, 33\ Ballyclare\ Drive, Bryanston\ 2191,$

Johannesburg, SA Tel: +27 11 463 1920

Fund structure:

E-mail: groupexecutivepa@phatisa.com

Website: www.phatisa.com

Key contact people: Stuart Bradley; Senior Partner

Name of fund: African Agriculture Fund (AAF)

Size of fund: US\$246 million/ZAR2,46 billion (FINAL CLOSED)

Nature of fund: Agriculture and food sector, leveraged-buy-out, growth

capital and expansion capital Capital raised from third parties US\$101 million/ZAR1,0 billion

Funds invested to date at cost: US\$
Number of portfolio assets currently in fund: 6

Total number of private equity/venture
capital investments made to date: 6
Number of investment executives: 7

Minimum and maximum investment: >US\$5 million/ZAR50 million - 10% of fund size

Willing to syndicate: Ye

Average current investment size: US\$10 million – US\$15 million (ZAR100 million – US\$150

million)

Industry preference: Primary (arable and plantations), secondary (processing

and animal feeds) and services/infrastructure (storage, fertilisers, chemicals, packaging, other inputs)

Industries excluded: Forestry, tobacco and bio-fuels

Stage of investment: Expansion, MBO/I, acquisition and early stage

Minimum and maximum equity usually taken: 5% to 100% Geographical preferences: Africa

Name of fund: Pan African Housing Fund (PAHF)

Size of fund: First closed at US\$41,5 million/ZAR415 million

(FUNDRAISING)

Nature of fund: Real estate, with a focus on middle income housing

Minimum and maximum investment: >US\$2 million (ZAR20 million) - 15% of fund size Investment type: Combination of equity, mezzanine and debt

Geographical preferences: Kenya, Zambia, Rwanda, Mozambique, Tanzania and

Uganda

Phatisa, a private equity fund manager, serves various sectors in Africa, operating from five offices across Africa, including London. The Phatisa team is led by Duncan Owen and Stuart Bradley, whilst Valentine Chitalu is Group Chairman.



FULL MEMBERS

Principal Partners

Physical Address: 1st Floor, 24 Crescent Drive, Melrose Arch, Johannesburg 2076

Tel: +27 82 782 8980

E-mail: saul@principalpartners.co.za Website: www.principalpartners.co.za Key contact person: Saul Greenblatt

Public Investment Corporation

Physical Address: Block C, Riverwalk Office Park, 41 Matroosberg Road, Ashley Gardens, Extension 6,

Menlo Park

Postal Address: Private Bag X187, Pretoria, 0001

Tel: +27 12 742 3400 Fax: +27 12 346 5173 E-mail: roy.rajdhar@pic.gov.za Website: www.pic.gov.za

Key contact person and designation: Roy Rajdhar (General Manager Private Equity Investments

+27 12 742 3400)

Development Investments

Name of fund: Isibaya Fund

Size of fund: R61 billion (5% of GEPF assets under management)

Funds invested to date at cost: R3.5 billion Approved but not yet disbursed: R9.3 billion

Sources of funds: Government Employee Pension Fund (GEPF)

Current portfolio size: R4.1 billion

Total number of private equity/venture

capital investments made to date: 25 (Inclusive of investments through Fund of Funds)

Number of investment executives: 20

Private Equity

Size of fund: R36,6 bilion (3% GEPF assets under management)

Funds invested to date at cost: R15,9 billion Approved but not yet disbursed: R1.3 billion

Sources of funds: Government Employees Pension Fund

Current portfolio size: R10,7 billion

Total number of private equity/venture capital investments made to date: 16 (Inclusive of investments through Fund of Funds) 5

Number of investment executives:

Minimum and maximum investment: R50 million

Maximum investment: Usually not more than R2 billion

Willing to syndicate:

Investment preference: Direct equity, BBBEE financing, economic and social

infrastructure, environmental sustainability, SMEs and

high job creation projects

Industry preference: Energy, including renewable energy, water, transport

and logistics, construction and housing, health care, education, tourism, agro-processing, beneficiation of mineral resources, business process outsourcing, manufacturing, broadband infrastructure, skills

development, SMMEs, services

Industries excluded: Gambling, high risk projects and ammunition

Early stage, expansion, buy-in and buy-out, venture capital

Minimum and maximum equity usually taken: Determined on case-by-case basis

South Africa

Geographical preferences:

Stage of investment:

FULL MEMBERS

RH Managers

Physical Address: 2nd Floor, 10 Melrose Boulevard, Melrose Arch, Melrose North 2076

Tel: +27 11 684 1286 Fax: +27 21 673 6998

Email: quinton@razoritehealth.com Website: www.razoritehealthcare.com Key contact person: Quinton Zunga

Rawson Commercial

Physical Address:

E-mail: fordsburg@rawsoncommercial.com

Key contact person: Reighaanah

RMB Corvest

Physical Address: 8 Melville Road, Illovo 2196

Tel: +27 11 380 8300

E-mail: info@rmbcorvest.co.za Website: www.rmbcorvest.co.za

Key contact person and designation: Mr Neil Page (Managing Director)

Name of fund: **RMB Corvest** Size of fund: Open-ended

Nature of fund: Leveraged equity portfolio

Fund structure: Captive fund

Funds invested to date at cost: R5,98 billion (R3,0 billion in BEE transactions)

Number of portfolio assets currently in fund:

Total number of private equity/venture

capital investments made to date: 177 (as at December 2013)

Number of investment executives:

Minimum investment: R15 million **Maximum investment:** R500 million

Willing to syndicate: Yes

Average current investment size: R50 million-R100 million

Industry preference: All industries

Industries excluded: Mining, agriculture and property

Stage of investment: Expansion, MBO, MBI, replacement, BEE, acquisition

Minimum and maximum equity usually taken: 20% to 90% Geographical preferences: Africa

RMB Corvest is a private equity company in the FirstRand Group specialising in MBOs, MBIs and BEE transactions. Founded in 1989, its aim is to invest in established, well-managed businesses that have a proven track record of solid performance. With well over 170 deals completed to date, an established track record, staff well experienced in private equity and access to the resources of RMB, it offers a comprehensive private equity solution. Our mission is to be a guiding force and strategic partner in the financing of selective transactions, always seeking to yield maximum returns for each party involved.

RMB Leveraged Finance

Physical Address: 1 Merchant Place, Corner Fredman Drive & Rivonia Road, Sandton

Tel: +27 11 282 4220/+27 11 282 1815; Fax: +27 11 282 8849/+27 11 384 3218 E-mail: nielen.vandevvver@rmb.co.za

Website: www.rmb.co.za

Key contact person: Nielen van de Vyver

Name of fund: RMB Leveraged Finance, a business unit within Rand Merchant Bank (a division of FirstRand Bank Ltd)

Size of fund: Open-ended

Nature of fund: Debt and preference share funding for acquisition finance, expansion capital, MBOs, LBOs

n/a

Funds invested to date at cost:

Sources of funds: FirstRand Bank I td

Minimum investment: R50 million Maximum investment: None Willing to syndicate: Yes

Average current investment size: R250 million-R750 million for leveraged deals

Industry preference:

Industries excluded: Property, resources and infrastructure

Start-up and seed All stages except:

Minimum and maximum equity stakes usually taken: Not applicable, however, there are other dedicated

businesses within RMB and FirstRand that focus on

pure equity

Geographical preferences: South Africa and sub-Saharan Africa

RMB Leveraged Finance is the combination of RMB's Preference Share and Acquisition & Leveraged Finance businesses. The combined team uses both debt and preference share funding to offer senior and/or subordinated debt for MBOs and LBOs. Funding can be sourced from the bank's own balance sheet or from other banks and financial institutions, with RMB Leveraged Finance acting in an arranging or advisory capacity. The team is focused on and pursues opportunities in SA as well sub-Saharan Africa. The average investment size for leveraged deals is between R250 million to R750 million however hold sizes of up to R2,5 billion are possible. In addition, we are able to facilitate even larger deals through the use of our underwriting capabilities and distribution network into the banking and investing markets. In addition to funding MBOs and LBOs, other focus areas for RMB Leveraged Finance include the funding of BEE transactions, acquisition and share based lending, balance sheet restructurings and lending related to other corporate actions.

RMB Private Equity

Physical Address: 11th Floor, 1 Merchant Place, Corner Fredman Drive & Rivonia Road, Sandton 2196

Tel: +27 11 282 1483 Fax: +27 11 282 8242

E-mail: simon.murray@rmb.co.za

Website: www.rmb.co.za and www.firstrand.co.za

Key contact person: Simon Murray

Name of fund: Size of fund:

Sources of funds:

RMB Private Equity

Open-ended, current value invested R7,2 billion

FirstRand Ltd

RMB Private Equity is the holding company for all of the FirstRand Group's private equity businesses, which comprise two local operations and an international one. Locally, RMB Private Equity owns RMB Corvest and RMB Ventures. Internationally, RMB Private Equity is represented through RMB Capital Partners in Australia.

RMB Ventures

Physical Address: 1 Merchant Place, Corner Fredman Drive & Rivonia Road, Sandton

Tel: +27 11 282 1483 Fax: +27 11 282 8242

E-mail: simon.murray@rmb.co.za; eutychus.mbuthia@rmb.co.za

Website: www.rmb.co.za; www.rmbventures.co.za and www.firstrand.co.za

Key contact people: Simon Murray; Eutychus Mbuthia

Name of fund: RMB Ventures Size of fund: Open-ended

Nature of fund: MBOs, LBOs and expansion

Funds invested to date at cost: >R2 billion Sources of funds: FirstRand Ltd

Number of portfolio assets currently in fund: 20

Total number of private equity/venture capital investments made to date: >40

Number of investment executives: 12

Minimum investment: R50 million Maximum investment: R750 million Willing to syndicate: Yes

Average current investment size: R125 million **Industry** preference: No preference

Industries excluded: Mining, agriculture, property

All stages except: Start-up and seed

Minimum and maximum equity stakes

20% to 80% usually taken:

Geographical preferences: South Africa, East Africa, West Africa

RMB Ventures is an on-balance-sheet private equity business operating within the FristRand Group. It focuses on providing equity and debt funding for medium to large buyouts of established businesses with stable track records and experienced management teams. It also provides equity funding to facilitate growth organically or by acquisition and to fund BEE deals, RMB Ventures has long standing relationships with a number of BEE investors, with whom it partners to provide solutions for a wide variety of transactions.

Rockwood Private Equity (formerly Absa Capital Private Equity)

Physical Address: Ground Floor, Rockwood Building 5, Inanda Greens Office Park, 54 Wierda Road West,

Wierda Valley 2196 Tel: +27 10 060 4148

E-mail: rockwood@rockwoodpe.co.za Website: www.rockwoodpe.co.za

Key contact person and designation: Gareth Druce (Partner, gareth.druce@rockwoodpe.co.za)

Name of fund: Rockwood Fund I

(formerly Absa Capital Private Equity Fund I)

Size of fund: R4,2 billion

Nature of fund:

Leveraged-buy-out, growth capital, expansion capital
Fund structure:

Capital raised from local and international third parties

Funds invested to date at cost: [Confidential]

 $\begin{tabular}{ll} \textbf{Number of portfolio assets currently in fund:} & 5 \end{tabular}$

Total number of private equity/venture

capital investments made to date: 32 (including investments made by executives not

currently housed in Rockwood Fund I)

Number of investment executives: 6

Minimum investment:R250 millionMaximum investment:R1 billionWilling to syndicate:YesAverage current investment size:R650 million

Industry preference: Various

 Industries excluded:
 Primary agriculture, property, armaments and mining

 Stage of investment:
 Expansion stage, growth capital, expansion capital, later

stage capital, buy-outs, partial buy-outs, leveraged

buy-outs

Minimum and maximum equity usually taken: 40% to 75%

Geographical preferences: South Africa and sub-Saharan Africa

The team spun out of Absa Capital in December 2013 to form Rockwood Private Equity. Rockwood focuses on taking substantial equity positions in medium to large companies that have experienced management teams. Such companies should preferably have excellent profit histories and/or good growth opportunities as well as be number one or two in their industries. The Rockwood team forms strong relationships with the management teams of its portfolio companies and works closely with them in determining the strategy and implementing value-enhancing initiatives.

Sanari Capital

Physical Address: 30 Melrose Boulevard, Melrose Arch, Melrose North, Johannesburg

Tel: +27 11 444 1039, +27 82 312 9130

E-mail: connect@sanari.co.za Website: www.sanari.co.za

Key contact person and designation: Samantha Pokroy (CEO)

Name of fund: Sanari Ventures Fund I Size of fund: R150 – R200m

Nature of fund: Section 12J Venture Capital Company

Funds invested to date at cost:

Sources of funds: Individuals, family offices, companies and institutions.

Current portfolio size: -

Total number of private equity/venture
capital investments made to date:

Number of investment executives:
3

Minimum investment: R5 million
Maximum investment: R45 million
Willing to syndicate: Yes
Average current investment size: -

Industry preference: Consumer-related, business and industrial supplies and

services, distribution, healthcare, education and

technology

Industries excluded: Financial institutions, real estate, consulting and advisory

services, gambling, liquor, tobacco, arms or ammunition

Stage of investment: Growth equity investment, later stage venture capital,

recapitalisations and buyouts of small and medium sized

companies. No seed funding.

Minimum and maximum equity usually taken: Minimum 26%

Geographical preferences: South Africa with growth prospects in the rest of Sub-

Saharan Africa or globally

Sanari Capital is a private equity firm that invests in attractive opportunities; growing businesses in a sustainable and value-creating manner for the benefit of customers, founders, management, employees, investors and society at large. Sanari Capital focuses on small-to-medium size companies and specializes in founder-run, owner-managed and family-owned businesses. Sanari Capital recently established Sanari Ventures, a Section 12J Venture Capital Company, which entitles investors to obtain a full deduction against the investor's taxable income in the year of the investment.

FULL MEMBERS

Sanlam Africa Fund Advisors (Pty) Ltd

Tel: +27 11 778 6000 Fax: +27 11 778 6912

Key contact person: Thomas Reilly, thomas@sacref.com



Sanlam Private Equity

Postal Address: PO Box 414085, Craighall 2024

Physical Address: Sanlam Office Park, Ground Floor, Block C, 3A Summit Road, Dunkeld West 2196

Tel: +27 11 778 6613/6642 Fax: +27 11 778 6651

Email: intouch@spe.sanlam.com Website: www.spe.sanlam.com

Key contact person: Alton Solomons (altons@spe.sanlam.com, +27 11 778 6608)

Name of fund: Not applicable: Notional funds

Size of fund: R3,5 billion

Nature of fund: Expansion, growth and buyouts

Funds invested to date at cost: R1,9 billion

Sources of funds: Sanlam Life Insurance Ltd

Current portfolio size: R2,8 billion

Total number of private equity/venture

capital investments made to date: +100
Number of investment executives: 7

Minimum investment: R100 million
Maximum investment: R250 million
Willing to syndicate: Yes

Average current investment size: R100 million
Industry preference: No preference

Industries excluded: Property, mining and primary agriculture

Stage of investment: Late stage

All stages except: Seed capital and start-up

Minimum and maximum equity usually taken: ≥20%

Geographical preferences: sub-Saharan Africa

Sanlam Private Equity (SPE) is the private equity division of Sanlam Life Insurance Limited, managing a cR3,5 billion commitment. SPE's current investment portfolio comprises 30 investments, valued at cR2,8 billion, with a fairly broad sector exposure, including investments in the ICT, infrastructure, agribusiness, manufacturing, media, construction and diversified industrial sectors. SPE's strategic focus is on investment into pure private equity transactions in sub-Saharan Africa (SSA). The investment strategy prioritises equity (and equity related) investments of US\$10-30 million into established, high growth mid-cap companies. SPE is sector agnostic with certain exclusions - most notably primary agriculture, extractive industries and real estate.

Sasfin Private Equity Fund Managers

Physical Address: 29 Scott, Street, Waverley 2090

Tel: +27 11 809 7500

E-mail: Neil.Eppel@sasfin.com Website: www.sasfin.com Key contact person: Neil Eppel

Name of fund: Sasfin Private Equity Fund

Size of fund: Maximum of 10% of total group assets, circa R500 million

Nature of fund: General Private Equity
Funds invested to date at cost: R200 million-R250 million

Number of portfolio assets currently in fund:8

Total number of private equity/venture

capital investments made to date: 10
Number of investment executives: 2

Minimum investment:R10 millionMaximum investment:R25 millionWilling to syndicate:YesAverage current investment size:R25 million

Industry preference: General, subject to exclusions below

Industries excluded: Direct resources

Stage of investment: Expansion, development, replacement, MBO, MBI,

secondary purchase and selective turnaround

Minimum and maximum equity usually taken: 15% to 40% Geographical preferences: South Africa

We do proactive fund management with a focus on corporate finance, corporate strategy, corporate governance, performance enhancement and risk management. We also actively seek out growth and development opportunities for Investee companies.

Senatla Capital

Physical Address: 9th floor, The Forum, 2 Maude Street, Sandton

Tel: +27 11 784 5929 Fax: +27 11 883 4481

E-mail: owen@senatlacapital.com Website: www.senatlacapital.com Key contact person: Owen Maubane

Name of fund: Senatla Capital Empowerment Fund I
Size of fund: R102 million (fully invested and closed)

Nature of fund: Private equity focused on BEE

Funds invested to date at cost: R102 million

Name of fund: Senatla Capital Empowerment Fund II

Size of fund:

R200 million (First Close), raising additional capital

Nature of fund: BEE & Growth Capital focused private equity

Name of fund: Senatla Capital Property Fund I

Size of fund: R100 million (First Close), raising additional capital

Nature of fund: Real estate focused private equity

Sources of funds: Retirement funds

Current portfolio size:

Total number of private equity/venture

capital investments made to date: 8 (plus 2 follow on)

Number of investment executives: 4

Minimum investment: R10-25 million Maximum investment: R50 million Willing to syndicate: Yes Average current investment size: R17 million Industry preference: None Industries excluded: None Stage of investment: Late stage All stages except: Early and start-up Minimum and maximum equity usually taken: 10% to 100%

Geographical preferences: None

FULL MEMBERS

South Suez Capital Ltd

Physical Address: Suite 104, Grand Bay Business Park, Grand Bay, Mauritius

Tel: +230 263 1491

E-mail: srogel@southsuez.com Website: www.southsuez.com

Key contact person and designation: Shane Rogel (Managing Director)

FUND

Name of fund: Size of fund: Nature of fund: Fund structure:

Maximum investment:

Willing to syndicate: Industry preference:

Stage of investment:

Geographical preferences:

South Suez Africa Fund Ltd

US\$278 million

Growth capital, expansion capital

Fund of fund

20 % in Secondary investment, 20% in Co-investment

and 30 % in Single Underlying Fund

Yes

Financial services, consumer, telecom, media & technology, oil & gas, industrials and real estate

Growth capital, replacement capital, greenfield/

brownfield, leveraged acquisitions

Southern Africa, North Africa, Pan Africa, South Africa,

East Africa, West Africa, Nigeria

Sphere Private Equity

Physical Address: Third Floor, The Place, 1 Sandton Drive, Sandton 2196

Tel: +27 11 944 7800

E-mail: info@sphereholdings.co.za Website: www.sphereholdings.co.za Key contact person: Aadil Carim

Name of fund: Sphere Private Equity Fund I (closed)

Size of fund: R302 million

Nature of fund: Sphere Fund I is applied to equity and equity-related

investments in market-leading, medium to large sized

companies

Fund structure: Pension funds, DFIs, financial services companies

Funds invested to date at cost: R227 million

Number of portfolio assets currently in fund: 3

Total number of private equity/venture
capital investments made to date: 6
Number of investment executives: 4

Minimum investment:

Maximum investment:

Willing to syndicate:

Average current investment size:

Industry preference:

R10 million
R50 million
R50 million
R51 million
R53 million
R01 million
R53 million
R54 million
R55 m

Industries excluded: Primary agriculture, mining, property
Stage of investment: Expansion, replacement, MBO, LBO
Minimum and maximum equity usually taken: Significant minority or majority stakes

Geographical preferences: South Africa

FULL MEMBERS

Spinnaker Growth (Pty) Ltd

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Tel: +27 10 020 0304

E-mail: Manie.wessels@spinnakergrowth.com

Website: www.spinnakergrowth.com

Key contact person designation: Manie Wessels



Standard Chartered Principal Finance

Physical Address: 3rd Floor, Marsh Building, 4 Sandown Valley Crescent, Sandton 2146

Tel: +27 11 217 6885 Fax: +27 11 217 6801

E-mail: Natalie.Raymond-Paul@sc.com Website: www.standardchartered.co.za Key contact person: Natalie Raymond-Paul

Name of fund: Standard Chartered Private Equity

Size of fund: No specific limit – US\$5 billion invested globally
Nature of fund: Investor in expansion, growth capital, LBO and MBO

transactions across sub-Saharan Africa and into a

broad array of industries

Funds invested to date at cost: Excess of US\$550 million

Sources of funds: Standard Chartered PLCs balance sheet

Number of portfolio assets currently in fund: 7

Total number of private equity/venture capital investments made to date: 7
Number of investment executives: 11

Minimum investment: US\$20 million
Maximum investment: US\$150 million

Willing to syndicate: Yes

Average current investment size: US\$80 million

Industry preference: Any

Industries excluded: Military and tobacco
Stage of investment: All except early stage

Minimum and maximum equity usually taken: 10% to 49%

Geographical preferences: sub-Saharan Africa

SCPE invests alongside clients and prospective clients of Standard Chartered Bank. Internationally, SCPE has invested more than US\$5 billion across the bank's geographic footprint in Asia, Africa and the Middle East. SCPE focuses on mid- to late-stage companies across a wide range of industries that require equity funding for expansion or to finance changes of ownership, such as acquisitions or management buyouts. We seek to invest alongside top-quality motivated management teams, who will share in the risks and rewards of the business with us

Standard Chartered Private Equity

Physical Address: 3rd Floor, 4 Sandown Valley Crescent, Sandton 2146

Tel: +27 11 217 6885

E-mail: maruping.mangwedi@sc.com Website: www.standardchartered.co.za

Key contact person/people and designation: Maruping Mangwedi

Name of fund: Standard Chartered Private Equity

Size of fund: n/a

Nature of fund: Investor in expansion, growth capital, LBO and MBO

transactions across sub-Saharan Africa and into a

broad array of industries

Fund structure: Capital

Funds invested to date at cost: In excess of US\$500 million

Number of portfolio assets currently in fund: 10

Total number of private equity/venture

capital investments made to date: 10

Number of investment executives: 11 (7 in Johannesburg and 4 in Lagos)

Minimum investment: US\$35 million

Maximum investment: US\$150 million

Willing to syndicate: Yes

Average current investment size: US\$70 million

Industry preference: Any

Industries excluded: Military and Tobacco

Stage of investment: All except early stage and greenfield infrastructure

Minimum and maximum equity usually taken: 10% to 49%

Geographical preferences: sub-Saharan Africa

SCPE is the on-balance-sheet vehicle for investing equity (and quasi-equity), primarily in clients of Standard Chartered Bank. Globally, SCPE has invested >\$4.5 billion to date, across the bank's foot print in Asia, Africa, and the Middle East. Although we focus on growth equity, we have also invested in secondary buyouts, acquisition finance, and turnarounds. On our own, or as part of consortia, we seek to invest alongside top-quality, motivated management teams, who will share in the risks and rewards of the business with us

STANLIB Africa Direct Property Development Fund

Physical Address: 17 Melrose Arch Boulevard, Melrose Arch 2196

Tel: +27 11 448 5211 Fax: +27 11 521 5468

All stages except:

E-mail: Roberto.ferreira@stanlib.com

Website: www.stanlib.com

Key contact people: Roberto Ferreira; Amelia Beattie; Stewart Rider

Name of fund: Stanlib Africa Direct Property Development Fund

Size of fund: US\$150 million

Nature of fund: Equity investments in direct property (mezzanine debt

selectively)

Funds invested to date at cost: n/a

Sources of funds: Private investors

Number of portfolio assets currently in fund: n/a

Total number of private equity/venture

capital investments made to date: n/a
Number of investment executives: 5

Minimum investment: US\$10 million

Maximum investment: US\$50 million

Willing to syndicate: Yes, subject to conditions

Average current investment size: n/a
Industry preference: Property

Industries excluded: Non property sectors

Stage of investment: Landholdings, early in development stages and near

construction assets Income-producing assets

Minimum and maximum equity usually taken: Preference of 50% to 60% (minimum 25% and

maximum 80%)

Geographical preferences: Pan African, with a focus on Nigeria, Kenya, Ghana

and Uganda

STANLIB Infrastructure Fund

Physical Address: 17 Melrose Arch Boulevard, Melrose Arch 2196

Tel: +27 11 448 6132 Fax: +27 11 521 5468

E-mail: Greg.Babaya@stanlib.com Website: www.stanlib.com

Key contact people: Greg Babaya; Patrick Mamathuba

Name of fund: STANLIB Infrastructure Fund

Size of fund: R1 billion

Nature of fund: Equity and quasi equity investments in infrastructure

projects

Funds invested to date at cost: R590 million

Sources of funds: Institutional investors

Number of portfolio assets currently in fund: 5

Total number of private equity/ venture capital investments made to date: 5

Number of investment executives: 4

Minimum investment:R50 millionMaximum investment:R250 million

Willing to syndicate: No

Average current investment size: R118 million Industry preference: Infrastructure

Industries excluded: Industries not infrastructure related

Store of investment: Creenfields and Brownfields

Stage of investment: Greenfields and Brownfields

All stages except: Prefeasibility
Minimum and maximum equity usually taken: Significant minority
Geographical preferences: sub-Saharan Africa



Stockdale Street

Physical Address: 6 St Andrews Road, Parktown, Johannesburg 2193

Tel: +27 11 274 2000

E-mail: info@stockdalestreet.co.za

Key contact people: Peter Maw; Paul Salomon

Name of fund: Stockdale Street Size of fund: Open-ended

Nature of fund: Acquisitions, MBO's, LBO's, expansion capital

Fund structure: Captive fund

Number of portfolio assets currently in fund: 12

Total number of private equity/venture

capital investments made to date: 18

Number of investment executives: 4

Minimum investment: R100 million
Maximum investment: No maximum

Willing to syndicate: Yes

Industry preference: All industries

Industries excluded: Alcohol, tobacco, gaming, arms

Stage of investment: Growth capital, expansion capital, later-stage capital,

buy-outs

Minimum and maximum equity usually taken: Flexible

Geographical preferences:Businesses emanating from South Africa

Stockdale Street represents the South African private equity interests of the Oppenheimer Family. We are long-term, responsible investors looking to invest alongside strong management teams in established companies that have sustainable competitive advantages and favourable growth prospects. We are supportive, value-adding partners who provide access to our unique and extensive local and international networks, follow-on capital and deep strategic insights.

FULL MEMBERS

Takura Capital

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Fax: +263 4 707 393

E-mail: gnyamayi@takuracapital.com Website: www.takuracapital.com Key contact person: Gaylord Nyamayi



Tamela Holdings (Pty) Ltd

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Tel: +27 11 783 5027 Fax: +27 11 783 3328

E-mail: Sydney.mhlarhi@tamela.co.za; vusi.mahlangu@tamela.co.za

Website: www.tamela.co.za

Key contact people: Sydney Mhlarhi; Vusi Mahlangu

Name of fund: On balance sheet

Size of fund: +R200 million (balance sheet)

Nature of fund: Equity and mezzanine investments

Funds invested to date at cost: R98 million

Sources of funds:Balance sheet, private investors and institutions

Number of portfolio assets currently in fund: 8

Total number of private equity/venture
capital investments made to date: 8
Number of investment executives: 3

Minimum investment: None
Maximum investment: None
Willing to syndicate: Yes
Average current investment size: n/a
Industry preference: None

Industries excluded: Primary agriculture, mining exploration

Nature of investments: Expansion/growth capital, infrastructure projects, BEE

transactions, refinancing, MBOs and LBOs

Stage of investment: None
All stages except: Start-ups
Minimum and maximum equity usually taken: Flexible
Geographical preferences: SADC region

Tamela Holdings (Pty) Ltd is a black-owned and managed investment company established by Vusi Mahlangu and Sydney Mhlarhi. It applies proven investment strategies to invest in the engineering, manufacturing, industrial and financial services sectors. It primarily focuses on companies in which it can ideally partner management to add value and grow the business. The Tamela team has a proven track record of creating long-term partnerships with management and shareholders of its investee companies.

FULL MEMBERS

Tana Africa Capital Management (Pty) Ltd

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Tel: +27 11 274 2050 Fax: +27 11 274 2051

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Website: www.tana-africa.com

Key contact person: Daria Katemauswa



The Abraaj Group

Physical Address: 1st Floor The Place, 1 Sandton Drive, Sandton 2196

Tel: +27 11 884 2066 Fax: +27 11 884 2067

E-mail: ron.denbesten@abraaj.com

Website: www.abraaj.com

Current portfolio size:

Key contact person: Ron den Besten

Name of funds: Aureos Africa Fund (2008)/Africa Health Fund (2009)/

Abraaj Buyout Fund IV (2008)

Size of funds: US\$381 million/US\$105 million/US\$1,6 billion Nature of funds:

General PE, growth capital for mid-cap companies as

well as larger buyouts

Funds invested to date at cost: US\$271 million/US\$22 million/not disclosed

Sources of funds: International institutional investors

16/9/5

Total number of private equity/venture

capital investments to date: 20/9/5

Number of investment executives: Global: 150/Africa: 22

Minimum/maximum investment: US\$5 million-US\$38 million/US\$1 million-US\$10 million/

US\$50 million-US\$300 million

Willing to syndicate: Yes

Average current investment size: US\$13 million/US\$3 million/not disclosed

Industry preference:

Industries excluded: Gambling, alcohol (excluding beer and wine), tobacco and

armaments

Stage of investment: Later stage investments: MBO, MBI, expansions,

secondary purchase, acquisitions and buyouts, regional

rollouts. Health Fund can consider earlier stage

investments.

All stages except: Seed/venture capital, turnarounds, rescues

Minimum and maximum equity usually taken: Significant minority or control

Geographical preferences: sub-Saharan Africa and MENASA

Contacts: Ron den Besten (ron.denbesten@abraaj.com);

Sandeep Khanna (sandeep.khanna@abraaj.com)

The Abraaj Group is a leading private equity investor in growth markets. We manage US\$ 7,5 billion in assets, operating through more than 25 offices in Asia, Africa, Latin America and the Middle East.

Treacle Private Equity

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Postal Address: PO Box 911, Cramerview, 2060

Tel: +27 11 463 7476
Fax: +27 11 463 1213
E-mail: reddeer@treacle.co.za
Website: www.treacle.co.za
Key contact peson: Rudolf Pretorius

Name of funds:

Size of funds:

Nature of funds:

Funds invested to date at cost:

R376 million

Sources of funds: Absa, Eskom Pension Fund, SANIP, Public Investment Corp.

Citadel, managing partners

Current portfolio size: 4

Total number of private equity/venture capital investments to date: 5
Number of investment executives: 4

Minimum investment: R10 million
Maximum investment: R92 million
Willing to syndicate: Yes
Average current investment size: R88 million
Industry preference: None

Industries excluded: Primary agriculture, real estate and resources
Stage of investment: Expansion, MBO, LBO, MBI and replacement capital

All stages except: No preferences
Minimum and maximum equity usually taken: 15% to 49%
Geographical preferences: South Africa

Of particular interest to the fund are medium-sized businesses with the following attributes:

- Manufacturing businesses in need of expansion capital to grow operations and international markets;
- Businesses that provide services to core industries that drive the economy and are in need of acquisition, development or buyout funding;
- . Development stage companies with sound growth prospects; and
- · Secondary BEE transactions.

Trinitas Private Equity

Physical Address: 1 Melrose Blvd, Suite 2, Melrose Arch 2196

Tel: +27 11 994 9700 E-mail: info@trinitaspe.co.za Website: www.trinitaspe.co.za

Key contact people: Andrew Hall (ahall@trinitaspe.co.za); John Stipinovich (jstipinovich@trinitaspe.co.za);

Soteris Theorides (stheorides@trinitaspe.co.za)

Name of fund: Trinitas Private Equity Fund

Size of fund: R670 million

Nature of fund: Mid-market private equity, including leveraged-buy-out,

growth capital, expansion capital

Fund structure: General partner, pension funds, banks, fund managers,

parastatals

Funds invested to date at cost: R295 million

Number of portfolio assets currently in fund: 6

Total number of private equity/venture
capital investments made to date: 6

Number of investment executives: 5

Minimum investment: R40 million
Maximum investment: R150 million
Willing to syndicate: Yes
Average current investment size: R50 million

Industry preference: Industry agnostic with a preference for manufacturing,

services, retail, industrial

Industries excluded: Direct resources

Stage of investment: All stages except: Seed, early stage, venture capital
Minimum and maximum equity usually taken: Minimum of significant influence (>25%). No maximum.

Geographical preferences: South Africa, with allocation to sub-Saharan Africa

Trinitas Private Equity Fund seeks to partner management teams to make equity investments in midmarket companies in Southern Africa. The partners in the fund include Sasfin, a niche financial services group, and Peotona Group, a black-owned women's group that has an enviable track record in public and private-sector involvement.

EMARKS

TriVest - Contributing Investors

Physical Address: 31 West Street, Houghton, 2198 Johannesburg 2196

Tel: +27 10 001 0540 E-mail: info@trivest.co.za Website: www.trivest.co.za

Key contact person: André Stürmer (+27 82 052 6824, asturmer@trivest.co.za)

Name of fund: n/a
Size of fund: n/a
Nature of fund: n/a
Funds invested to date at cost: R70 million
Sources of funds: Private, Europe

Current portfolio size: R100 million (4 investments)

Total number of private equity/venture capital investments made to date: 8
Number of investment executives: 2

 Minimum investment:
 n/a

 Maximum investment:
 R20 million

 Willing to syndicate:
 Yes

 Average current investment size:
 R15 million

Industry preference: Health care, renewable energies, information security

Industries excluded: Morally objectionable industries
Stage of investment: Expansion capital, early stage

All stages except: n/a

Minimum and maximum equity usually taken: Early stage: >50% (sole or joint); Expansion capital: >25%

Geographical preferences: sub-Saharan Africa

TriVest was founded in June 2007 with the objective of identifying, funding and actively supporting small to medium-sized companies in SA. TriVest targets companies that are trading in high-growth, fragmented industries and those that are well positioned to benefit from expansion into other African markets.

TriVest is managed as a holding company and as such is more flexible than most funds in terms of its investment strategy, including holding periods.

Utho Capital Fund Managers

Physical Address: 2nd Floor Progress House, 354 Rivonia Road, Rivonia 2128

Tel: +27 11 234 1370 Fax: +27 11 234 1380 E-mail: modulam@utho.co.za Website: www.utho.co.za

Key contact person: Modula Mofolo

Name of fund: Utho SME Infrastructure Fund

Size of fund: R62 million

Nature of fund: Private equity for SA SMEs

Funds invested to date at cost: R20 million
Sources of funds: IDC, sefa
Current portfolio size: R29,5 million

Total number of private equity/venture
capital investments made to date: 6
Number of investment executives: 3

Minimum investment: R2 million
Maximum investment: R10 million
Willing to syndicate: Yes
Average current investment size: R5 million

Industry preference: Infrastructure development projects (construction and

maintenance; property development; transportation; energy supply; ICT infrastructure; water and waste

management)

Industries excluded: Non-infrastructure development, including agriculture,

retail, franchising, hospitality/tourism, direct mining and

sin industries

Stage of investment: Expansion, early stage, replacement, buyouts

Minimum and maximum equity usually taken: 25 to 49% Geographical preferences: South Africa

Utho Capital Fund Managers seeks to achieve long-term capital gains by investing in high growth black empowered small and medium enterprises (SMEs) involved in infrastructure development, which encompasses various types of businesses involved in construction, manufacturing, material supplies, transport, logistics, power, renewable energy and property development in South Africa. Utho Capital Fund Managers goes beyond providing its portfolio companies with the capital it needs for growth by enhancing the provision of capital with committed and practical hands-on business support in respect of strategy, fundraising, financial controls and reporting.

Vantage Capital (Mezzanine Fund I)

Physical Address: Unit 9B, 1st Floor, 3 Melrose Boulevard, Ground Floor, Melrose Arch 2076

Tel: +27 11 530 9100

E-mail: luc@vantagemezzanine.com Website: www.vantagecapital.co.za

Key contact person and designation: Luc Albinski (Managing Partner)

Name of fund: Vantage Mezzanine Fund I

Size of fund: R1 billion

Nature of fund: Mezzanine debt for leveraged-buy-outs, growth capital, refinancings, funding of BEE and other minority stakes

Fund structure: Capital raised from third parties

Funds invested to date at cost: R900 million

Number of portfolio assets currently in fund: 3

Total number of private equity/venture
capital investments made to date: 5

Number of investment executives: 9

Minimum investment:R50 millionMaximum investment:R350 million

Willing to syndicate: Yes

Average current investment size: R180 million Industry preference: None

Industries excluded: Primary agriculture, low margin trading businesses,

businesses selling arms, loss-making operational turnaround opportunities, junior mining businesses

Stage of investment: Expansion stage, later-stage capital

Minimum and maximum equity usually taken: 0 to 49% Geographical preferences: South Africa

Vantage Capital (Mezzanine Fund II)

Physical Address: Unit 9B, 1st Floor, 3 Melrose Boulevard, Ground Floor, Melrose Arch 2076

Tel: +27 11 530 9100

E-mail: luc@vantagemezzanine.com Website: www.vantagecapital.co.za

Key contact person and designation: Luc Albinski (Managing Partner)

Name of fund: Vantage Mezzanine Fund II

Size of fund: R1,85 billion

Nature of fund: Mezzanine debt for leveraged-buy-out, growth capital,

refinancings, funding of BEE and other minority stakes

Fund structure: Capital raised from third parties

Funds invested to date at cost: R570,5 million

Number of portfolio assets currently in fund: 5

Total number of private equity/venture
capital investments made to date: 6
Number of investment executives: 15

Minimum investment: R50 million
Maximum investment: R360 million

Willing to syndicate: Yes

Average current investment size: R100 million Industry preference: None

Industries excluded: Primary agriculture, low margin trading businesses,

businesses selling arms, loss making operational turnaround opportunities, junior mining businesses

Stage of investment: Early stage, expansion stage, later-stage capital, projects

Minimum and maximum equity usually taken: 0 to 49%

Geographical preferences: South Africa and rest-of-Africa

NVESTMENT REFERENCES

MARKS

Venture Partners Botswana (VPB)

Physical Address: First Block, Block B, Fairground Office Park, Gaberone, Botswana

Tel: +267 318 1012 Fax: +267 318 1038

E-mail: anthony@vventure-p.com; daudi@venture-p.com

Website: www.venture-p.com

Key contact people: A Siwawa; David Mtonga (daudi@vanture-p.com.na)

FUND I

Name of fund: CEDA Venture Capital Fund

Size of fund: P200 million
Nature of fund: General

Funds invested to date at cost: P200 million committed
Sources of funds: Government of Botswana
Remarks: This fund is fully committed

FUND II

Name of fund: VPB Namibia Growth Fund

Size of fund: N\$160 million
Nature of fund: General
Funds invested to date at cost: N\$32 million

Sources of funds: Namibia pension funds

Number of investment executives: 2

FUND III

Name of fund: VPB Growth Fund
Size of fund: P450 million
Nature of fund: General
Funds invested to date at cost: Fundraising

Sources of funds: Institutional investors and pension funds

Number of investment executives: 4

Minimum investment:N\$5 millionMaximum investment:N\$32 million

Willing to syndicate: Yes

Average current investment size: N\$32 million Industry preference: General Stage of investment: All Minimum and maximum equity usually taken: 25 to 49% Geographical preferences: Namibia

Venture Partners Botswana, now known as VPB, is raising its third fund VPB III, through a listing on the Botswana Stock Exchange. The listing is planned for May 2013.



Vuwa Investments (Pty) Ltd

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Tel: +27 11 783 5356 Fax: +27 11 784 2490 E-mail: cathy@vuwa.co.za Website: www.vuwa.co.za

Key contact person: Cathy Goddard

FULL MEMBERS

Whatana Investments

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E-mail: tlanguyen@whatana.com Website: www.whatana.com

Key contact person/people and designation: Lan Nguyen; Nuno Quelhas nquelhas@whatana.com

Zico Capital (Pty) Ltd

Physical Address: 1st Floor, Block B, Cullinan Place, Cullinan Close, Morningside, Sandton 2146

Tel: +27 011 217 3300 E-mail: tshego@zico.co.za Website: www.zico.co.za

Key contact person and designation: Tshego Sefolo (CEO)

Name of fund: Zico Capital Fund 1
Size of fund: R500 million

Nature of fund:
Leveraged-buy-out, growth capital, expansion capital
Fund structure:
Capital raised from third parties, captive fund, fund of

fund, investment holding company, etc.

Funds invested to date at cost: R450 million

Total number of private equity/venture
capital investments made to date: 8
Number of investment executives: 3

 Minimum investment:
 R15 million

 Maximum investment:
 R500 million

 Willing to syndicate:
 Yes

 Average current investment size:
 R75 million

Industry preference: All industries

Industries excluded: Resources, agriculture & properties

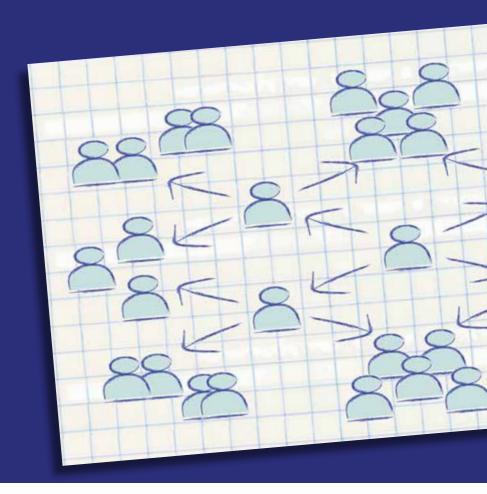
Stage of investment:

Seed capital, start-up, early stage, development capital,
expansion stage, growth capital, expansion capital,
later-stage capital, buy-outs, partial buy-outs,

leveraged buy-outs

Minimum and maximum equity usually taken: 20% to 80% Geographical preferences: South Africa

Zico Capital is a private equity company that is fast building an enviable reputation in the business community as a trusted investment partner, with solid operational and business development capabilities. We aim to participate in established companies whose strengths are measurable and are focused on contributing to future wealth maximisation.



Representing more than 90 fund managers

Accounting for around R130bn

in assets under management The South African Venture Capital and Private Equity Association (SAVCA) is a member organisation that was established in 1998 to promote the venture capital and private equity asset class in South Africa.

Our mission is to contribute to a vibrant industry characterised by:

- Access to capital to fund private equity and venture capital transactions
- · A healthy market for exits
- · A supportive regulatory regime
- Transformation within the industry and portfolio companies
- · Professional and ethical conduct



The Power of Networking

We offer our members:

- · High-quality research on the asset class
- · On-going training and education relevant to industry professionals
- · Regular networking events
- A single voice with regulators
- Information and support in educating all stakeholders about the positive economic impactof private equity and venture capital



To apply for SAVCA membership or to join our growing community, contact the SAVCA office on +27(0)11-268-0041 or info@savca.co.za

Adept Advisory (Pty) Ltd

Physical Address: F10A Westlake Square, 1 Westlake Drive, Tokai 7945;

28 Bompas Road, Dunkeld West, Johannesburg 2196;

31 Emerson Court, Wimbledon, London

Tel: +27 21 701 7774 (Cape Town) +27 11 325 2350 (Johannesburg) E-mail: Justin@adeptadvisory.co.za Website: www.adeptadvisory.co.za

Type of firm: Consulting/advisory
Contacts: Justin van Lienden

Adept Advisory delivers risk advisory and finance operations solutions across Africa. Our flexible, personalised, business defining solutions are developed by our highly experienced and globally aligned team. We are an authorised correspondent of Experis, the global leader in professional resourcing and project-based workforce solutions. We are a level 3 BBBEE contributor.

We have proven expertise in due diligence pre-acquisition for General Partners, as well as embedding governance, project management, performance and risk management in portfolio companies.

Athena Capital (Pty) Ltd

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Type of firm: Contacts: Office locations: sub-Saharan focused Investment Holding Company Jonathan Heinamann – Managing Director Johannesburg Office: 2nd Floor, North Tower, 3 Sandown

Valley Crescent, Sandton, 2196

London Office: 14 Cork Street, London, W1S 3NS

Established in 2003 Athena Capital is a leading sub-Saharan Africa investment holding company. The funds are differentiated in that they are evergreen and uncapped. The result is an open investment horizon without forced exits in the portfolio. Their uncapped nature also ensures an ability to invest additional capital into the portfolio companies if required. This results in a combination of patient capital that is not fettered by typical private equity structures and forced exits.

We focus on transactions in excess of \$10m, behind strong management teams who have a proven track record and a clear strategic direction. Athena Capital plays an active role in its portfolio companies in terms of delivering on their strategic plan and utilizes its extensive network of experienced non-executive directors to complement the team.



Aurik Business Accelerator

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Type of firm: Angel and Venture Capital Business Development

Accelerator

Contacts: Pavlo Phitidis; Carien Engelbrecht

Aurik works with entrepreneurs to build their businesses into fundable assets. It does this by concluding a business system diagnostic identifying the business systems risks. Aurik then works with the entrepreneur to close the risk gaps in support of the funding process and then provides active mentorship to help grow the business. Aurik works with funders to run "business system" due diligence, provide business development support to underlying investments and source investments that meet specified criteria. The firm also provides systemized business development support for organizations that are managing enterprise development funds.

BoFIN Consulting

Physical Address: Holding 30 Zinnia Road, Glenferness 1684, South Africa

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Type of firm: Financial Consulting firm **Contacts:** Tiisang Tisane (Director)



Bowman Gilfillan

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Type of firm: Corporate Law Firm

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Wally Horak

Office locations: Kenya: http://www.coulsonharney.com/

Uganda: http://www.afmpanga.co.ug/

Botswana: http://www.bgafricagroup.com/about-bookbinder

Tanzania: http://www.ealawchambers.com/

The Bowman Gilfillan Africa Group (BGAG) has highly experienced corporate lawyers in its Private Equity Africa Practice. Private equity and venture capital houses, investors, management, banks and financial institutions, throughout Africa and internationally, find our advice and solutions both efficient and dependable. Our team has extensive experience and capacity to advise on and execute all stages of private equity, including on fund formations and structuring, investment transactions, investment management, restructurings and exits from investments.

BGAG includes approximately 400 lawyers across 5 countries(see above). We also have strong relationships and work closely with law firms across the rest of Africa which enables us to provide or source the advice clients require in any African country, whether on a single country or a multi-jurisdictional basis.



COMPANY

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Contacts: Adam Bekker; Timothy Harris

Citco

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Type of firm: Contacts: Corporate Fiduciary and Administrative Services
Otto Von Domingo (Director); Javed Aboobakar (Director)

Citco is a privately-owned organization providing niche services to Global 1000 companies, private equity and real estate firms, world's elite hedge funds and high-net worth individuals. We are one of the largest corporate fiduciary and administrative services companies worldwide, and the leading administrator in the alternative funds space with over \$700bn of assets under administration globally.

REMARKS

ASSOCIATE MEMBERS

Clearbell Fund Managament Ltd

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Contact: Sally Doyle-Linden

Cliffe Dekker Hofmeyr Inc.

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Website: www.cliffedekkerhofmeyr.com

Type of firm: Law Firm

Contact: Willem Jacobs (National Practice Head, Corporate and

Commercial)

Cliffe Dekker Hofmeyr is one of South Africa's largest corporate and commercial law firms. We offer deep and broad private equity experience. Our Private Equity practice in South Africa includes more than 38 lawyers and has the international backing of DLA Piper's Private Equity group of lawyers' worldwide. This vast network allows for the exchange of the latest information on market trends and innovative approaches, and we are able to move quickly and seamlessly on local, national and international transactions.

COMPANY

Clifftop Colony Capital Partners (Pty) Ltd

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Contact: Oliver Drews

Compli-Serve (Pty) Ltd

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Type of firm:Compliance provider
Contact:
Jan Scholtz (Director)

Compli-Serve is a provider of regulatory compliance services to the financial services industry and has offices in all the major centres in South Africa.

Through it's diversified client base in more than ten jurisdictions, Compli–Serve has developed considerable skill and expertise with the implementation and monitoring of regulatory compliance.

Deloitte Corporate Finance

Postal Address: Private Bag X6, Gallo Manor, Sandton, Gauteng 2052

Physical Address: Deloitte Place, The Woodlands, 20 Woodlands Drive, Woodmead, Sandton 2191

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E-mail: smcphee@deloitte.co.za Website: www.deloitte.com/za

Type of firm: Multidisciplinary professional services firm **Contact:** Sean McPhee (+27 11 209 8615)

In Southern Africa, Deloitte operates in eight cities, has 243 partners and about 3,600 employees. It is part of a global organisation that operates in about 150 countries. It provides an unrivalled depth of integrated services to its clients. It has more than 50 professionals specialising in:

- pre-deal acquisition and preparation, deal transaction and conclusion; tax structuring, advisory and support; legal support document drafting and contract negotiation; competition commission issues;
- financial, tax, legal, IT, HR, commercial due diligence and valuation of businesses and assets; sponsor services (including listings); capital raising (both debt and equity) and restructuring; and
- consulting services post-deal solutions and operational improvement. It also has a strong focus on BEE deal advisory. Deloitte is a level 2 BBBEE.

eFront

Physical Address: 2-4 rue Louis David, 75116 Paris, France

Tel: +33 1 49 96 40 60 Fax: +33 1 49 96 61 54 E-mail: request@efront.com Website: www.efront.com

Type of firm: Leading provider of alternative investment software

solutions

Contact: Clémentine Deniel

eFront is a leading software provider dedicated to the financial services industry with a recognized expertise in alternative investments. eFront's solutions serve over 700 customers in 40 countries, including companies in the private equity, real estate, banking and insurance sectors. eFront's primary product suites offer tightly integrated solutions for streamlining the management of alternative investments. eFront services clients worldwide from offices in Asia, Europe, Middle East and North America. For more information visit www.efront.comand follow us on LinkedIn at www.linkedin.com/company/efront.

ENSafrica

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Type of firm: Law firm

Contact: Michael Katz (Chairman of ENSafrica)

ENSafrica is the largest law firm and the only one of its kind in Africa. The firm benchmarks itself according to international standards whilst retaining a uniquely African focus, making it well-equipped to advise clients wherever they may choose to do business. ENSafrica has approximately 550 practitioners and was established over 100 years ago, making it one of the oldest full-service law firms in Africa. The firm has a breadth and depth of experience and specialist expertise that spans all areas of law, tax, forensics and IP.

Environmental Business Strategies (Pty) Ltd

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Contact: James Bernard Brice

REMARKS

Environmental Resources Management

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Website: www.erm.com

Contact:

Type of firm: Environmental, health, safety, risk, social and

sustainability consulting

Trevor Harraway (Transaction Services Lead for

Southern Africa)

ERM has four decades of environmental management consulting expertise, which includes MBA and transaction services support, across the globe. We'll effectively review the environmental, health, safety and social (EHSS) risks and their long-term financial implications on your new investments, existing portfolio companies and divestments. ERM adopts a commercial approach that focuses on variables such as environmental and social governances, health and safety and sustainability risks, specific to your investment. Our experience covers all sectors and enables you to add value to your investment life cycle.

EY (Ernst & Young Advisory Services Ltd)

Postal Address: Private Bag X14, Sandton 2196

Tel: +27 11 772 3000 Fax: +27 11 772 4000

Website: www.ey.com/za/privateequity

Type of firm: Contact: Assurance tax, transactions advisory Graham Stokoe

(+27 11 502 0370 graham.stokoe@za.ey.com)

EYs Global Private Equity Centre offers a tailored approach to the unique needs of private equity funds. We focus on market, industry and regulatory issues. If you lead a private equity business, we can help you meet your evolving requirements and those of your portfolio companies from acquisition to exit through our highly integrated network of 167,000 professionals across audit, tax, transactions and advisory services. EY Africa has presence in 33 countries on the continent, led by a single African leadership team. Our clients receive consistent quality standards, a "single point of contact" service and the right EY resource across the continent.

First National Bank

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E-mail: newbus@fnb.co.za; zak.sivalingum@fnb.co.za

Website: www.fnb.co.za

Type of firm: Commercial Banking

Contact: Zak Sivalingum (Head: Acquisitions) (zak.sivalingum@fnb.co.za)

"A dedicated and passionate Acquisition Team"

We specialise in providing tailored financing and transactional banking solutions. We achieve this by obtaining an intrinsic understanding of our customer's business operations, optimal funding requirements and pricing sensitivities. We have a highly experienced deal making team that will engage you at the appropriate level and ensure that your Banking requirements are properly understood and adequately addressed.

Glyn Marais Incorporated

Physical Address: 2nd Floor, The Place, 1 Sandton Drive, Sandton

Tel: +27 11 286 3700 Fax: +2711 286 3900

E-mail: wdevilliers@glynmarais.co.za Website: www.glynmarais.co.za

Type of firm: Law Firm
Contact: Willem de Villiers

Glyn Marais is recognised for its expertise in corporate finance, mergers and acquisitions, leveraged finance and tax. We act for private equity funds, family offices and major investors. Much of our work is cross-border and, in conjunction with our associate firms, we have advised some of South Africa's largest institutions on investments across Africa and in Asia. We have extensive experience in the financial services, consumer goods, commercial real estate and mining sectors.

Grant Thornton

Physical Address: 137 Daisy Street, Sandown 2196

Tel: +27 11 322 4500 E-mail: ian.vorster@za.gt.com Website: www.gt.co.za

Type of firm: Audit, tax, advisory

Contact: lan Vorster (Director Corporate Finance);

The skills and capacity of our corporate advisory team, has been enhanced following the merger of Grant Thornton and PKF in Johannesburg last year. For the past five years, our team has been ranked in the top four (for Reporting Accountants) by Dealmakers. We leverage off our firm's multi-disciplinary capabilities to provide integrated solutions for clients.

Our service offering includes:

- Mergers, acquisitions and disposals; Financial and tax due diligence; Listings; Valuations;
- Regulatory support;
 Management buy-outs;
 Corporate restructuring;
 New business formations

Horwath Transaction Services

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Website: www.crowehorwath.net

Type of firm: Transaction Advisory Services

Contact: Gary Michelson (Head of Transaction Services)

Horwath Transaction Services is part of the Crowe Horwath International network, a top 10 global auditing, tax and advisory firm.

We offer our clients a wide range of specialist transaction advisory services including:

- Financial Due Diligence
- Company Valuations
- BBBEE Advisory (scorecard and equity structuring)
- Corporate Finance Advisory
- Buy and Sell Side Mandates

What sets our team apart? Flexibility, fast turnaround time, track record, cost effective, personal service and independence.

IDS Fund Services

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Type of firm: Fund Administrator Contact: Fund Administrator Raffaela Mirai

Registered as Investment Data Services (Pty) Limited with the Financial Services Board, South Africa. Registered as IDS Fund Services Malta Limited with the Malta Financial Services Authority.

IDS Fund Services (IDS) is an independent fund administrator operating out of South Africa and Malta. The success of IDS results from outstanding customer experience, personalized services and the team's extensive skills and expertise. Our focus is on building long lasting relationships and adapt to changing requirements. Our flexible solutions are designed to assist fund managers across the lifecycle of the fund, extending from fund formation, fund accounting, investor services, cash management and to corporate secretarial services.

Investment Solutions Ltd

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2196

Tel: +27 11 505 6000 Fax: +27 (0)86 574 8893 E-mail: patelze@ishltd.co.za

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ASSOCIATE MEMBERS

J&J Group

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Johannesburg Stock Exchange (JSE)

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Type of firm: Securities Exchange

Contact: Patrycja Kula (Business Development Manager)

The Johannesburg Stock Exchange (JSE), a member of the World Federation of Exchanges (WFE), is a full service securities exchange based in South Africa. It offers an array of products for the African and global market. It's currently ranked 1st in the world in terms of regulation of securities exchanges by the WEF's Global Competitiveness Survey for 2012/13. This accolade is attributed the JSE's commitment to excellence in transparency and protection of its stakeholders. It was also voted the 4th largest bond market by value (2012) and 19th largest exchange by market capitalization.

COMPANY

King & Wood Mallesons SJ Berwin

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London Tel: +44 207 111 2222 SA Tel: +27 82 856 7084 Fax: +44 207 111 2000

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Website: www.kwm.com

Type of firm: International law firm Contact: Cindy Valentine (Partner)

On 1 November 2013 SJ Berwin combined with King & Wood Mallesons creating a new choice among the global brands with a network of 2,700 lawyers and 30 locations worldwide.

Our Africa Group includes many of African origin with knowledge and experience of regional issues and business. Our International Funds Team is a world leader and has more fund final closings in Europe, and internationally, than any other law firm in the last 36 months. Our highly experienced transactions team works on inbound and outbound transactions.

With a full cross section of investors active in the private equity space our commitment to delivering our clients' commercial goals has made us market leaders and keeps us at the centre of international private equity.

KPMG

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Type of Firm: Provider of professional services (audit, tax and advisory) Contact: Warren Watkins

KPMG is a global network of professional firms providing Audit. Tax and Advisory services. We have 155 000 outstanding professionals working together to deliver value in 155 countries worldwide. KPMG has 11 offices in South Africa, comprising our national office in Johannesburg and regional offices in Bloemfontein, Cape Town, Durban, East London, Nelspruit, Pietermaritzburg, Polokwane, Port Elizabeth, Pretoria and Secunda. With over 3 300 staff and more than 250 partners, we are one of the largest Audit, Tax and Advisory firms in the country. KPMG Africa comprises of 14 national practices across sub-Saharan Africa, including Angola, Botswana, Madagascar, Malawi, Mauritius, Mozambigue, Namibia, Swaziland, Zambia and Zimbabwe. Sustaining and enhancing the quality of this professional workforce is KPMG's primary objective. Wherever we operate we want our firms to be no less than the professional employers of choice.

KPMG has private equity groups (PEGs) in more than 146 countries. These offer a multidisciplinary team approach comprising financial, tax and legal professionals focused on deal sourcing, due diligence investigations, deal structuring, corporate restructuring and financial modelling. In SA, KPMG has assisted with most of the large private equity transactions over the past five years. Its 14th annual PE performance survey for SA is under way.

ASSOCIATE MEMBERS

KZN Growth Fund

COMPANY

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Contact: Ahmed Jhaveri

LLR Capital (Pty) Ltd

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Type of firm: Private Equity Investment

Contacts: Megan Kriel (Director); Christo Roets (Director)

COMPAN

Main Street

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Contact: Chris du Toit

Maitland Trust Ltd

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Type of firm: Fund services

Contact: Andre le Roux (Head of Business Development)

Maitland is an international firm providing multi-jurisdictional legal, tax, fiduciary and fund administration services to private, corporate and institutional clients. We have offered independent third-party fund administration services since 1990; are ISAE3402 compliant; and have over R2 trillion AUA. Maitland's private equity fund services team supports clients, from the structuring of their funds through to fund administration, supported by our best of breed Investran technology platform. We have access to legal, tax and accounting specialists within the Maitland group. We have strategically placed offices in London, Luxembourg, BVI, Cayman, Isle of Man, Malta, Mauritius, SA and the US.

Marsh Africa (Pty) Ltd

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E-mail: guy.royston@marsh.com Website: www.marsh-africa.com

Type of firm: Contact: Risk and insurance advisors

Guy Royston (Private Equity and M&A Practice Leader

South Africa);

Spiros Fatouros; Teri Solomon

Marsh is a member of the worldwide MMC group of companies and one of SA's leading corporate risk consultants and insurance brokers. The private equity, mergers and acquisitions practice (PEMA) provides pre- and post- acquisition risk and insurance due diligence services, transactional risk solutions and insurance services to the legal, financial, private equity and venture capital industries as well as to lenders on infrastructure/ project finance transactions. The firm's innovative approach to deal-risk enables it to structure insurance solutions for transactions of all sizes. Marsh is an authorised financial services provider.

Marsh SA (Pty) Ltd



E-mail: elysia.mills@marsh.com

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Mettle Corporate Finance (Pty) Ltd

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Contact: William Marais

Mazars Corporate Finance

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Type of firm: Corporate finance advisory

Contact: Anoop Ninan

Mazars is an international, integrated and independent professional services firm specialising in audit, tax and advisory services. Our Corporate Finance team has vast cross-sector and industry experience in Mergers and Acquisitions (M&A), valuations, due diligence reviews, capital raising advice and transaction advisory services.

Mazars is different because we are committed to building personal professional relationships with clients, in addition to providing solutions that are tailored to grow your business.



Michael Denenga Incorporated

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Type of firm: Law Firm
Contact: Michael Denenga

Fund formation; financial services, banking and finance

Norton Rose Fulbright South Africa

Physical Address: 15 Alice Lane, Sandton 2196

Tel: +27 11 685 8500 Fax: +27 11 301 3200

E-mail: lance.roderick@nortonrosefulbright.com Website: www.nortonrosefulbright.com

Type of firm: Full service law firm Contact: Lance Roderick

Norton Rose Fulbright SA is a leading SA legal practice that provides specialist services across the spectrum of legal disciplines. The firm's clients include financial institutions, major corporations, mining houses, DFIs and parastatals. It is a leading adviser in relation to private equity funds, offering a complete range of legal advisory services to both GPs and LPs. The firm has extensive experience advising on African private equity fund structures and is ranked Tier 1 for Investment Funds by Legal500 2013.



ASSOCIATE MEMBERS

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PWC

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Contact: Deon de Villiers



Read Hope Phillips Attorneys

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Tel: +27 11 344 7800 Fax: +27 (0)86 681 8057 E-mail: PJ.Hope@rhp.co.za Website: www.rhp.co.za

Type of firm: Corporate commercial law firm Directors: Andrew Cadman; PJ Hope

Read Hope Phillips is a Johannesburg-based boutique law firm with the following core practice areas:

- · Mergers and acquisitions
- Private equity transactions
- Corporate litigation
- · Legal forensic investigations; and
- Public sector work, including PPPs and project finance. The firm has acted in a number of significant private equity transactions.

RisCura Fundamentals

Physical Address: 5th Floor, Montclare Place, cnr of Campground & Main Road, Claremont, Cape Town 7735

Tel: +27 21 673 6999 Fax: +27 21 673 6998

E-mail: fundamentals@riscura.com Website: www.riscura.com

Type of firm: Independent valuation house,

Contact: Rory Ord (Head: RisCura Fundamentals)

RisCura Fundamentals is the leading provider of independent valuation services to investors in unlisted companies in Africa. We work in partnership with our clients to deliver the transparency and accountability that is increasingly demanded by investors and auditors. Our clients include private equity funds, pension funds, credit funds, banks and other investors in Africa, and cover industries as diverse as agriculture, retail, manufacturing and the extractive industries.

COMPANY DETAILS

RisCura Solutions (Pty) Ltd

E-mail: jpolivier@riscura.co.za

Contact: Jean-Pierre Olivier



Risk Capital Advisors (RCA)

Physical Address: Level 25, Aurora Place, 88 Phillip Street, Sydney NSW 2000, Australia

Tel: +61 2 9251 1010

Website: www.riskcapital-africa.co.za

Type of firm: Contact: M&A Risks and insurance advisory Guy Miller (Director, +61 430 906 230, guy.miller@riskcapital.com.au); Rick Glover (Managing Director, +61 401 123 235, rick.glover@riskcapital.com.au)

With 45 years of combined M&A and insurance experience, RCA is the market leader in advising on and negotiating insurance and alternative risk transfer solutions for M&A transactions. With a wealth of experience in South Africa and across the Asia Pacific region, the RCA team members have advised on and closed more transactions in South Africa and Asia Pacific than all other insurance advisers combined. The RCA team have closed more than 300 transactions across a number of jurisdictions.



SizweNtsalubaGobodo Inc.

Physical Address: 20 Morris Street East, Woodmead 2191

Tel: +27 11 231 0600 Fax: +27 (0)865 207 733 E-mail: anooshr@sng.za.com Website: www.sng.za.com

Type of firm:Audit, advisory and forensics **Contact:**Anoosh Rooplal (Director)

SizweNtsalubaGobodo's Corporate Finance division offers independent corporate finance and advisory services. These include valuations, due diligence investigations, corporate advisory, mergers & acquisitions, capital raising and stock exchange advisory. Cross-service offerings in the firm include taxation advisory, actuarial advisory, IT advisory and corporate governance services. These divisions support the advisory team on deal execution and risk management. The firm has a number of registered reporting accountant specialists, registered auditors, and is registered on the JSE Register of Auditors.

Spencer Stuart South Africa (Pty) Ltd

Physical Address: 1st Floor Yellowwood House, Ballywoods Office Park, 33 Ballyclare Drive, Bryanston 2021

Tel: +27 11 557 5300 Fax: +27 11 463 3371

E-mail: mseboni@spencerstuart.com Website: www.spencerstuart.com

Type of firm: Executive search firm Contact: Mpho Seboni

We help select clients – ranging from major multinationals to emerging companies and non-profit organisations across industries and geographies – to address their leadership requirements, which include executive search, board services and executive assessment. As the market leader in key geographies across the globe, we perform well over half of all director assignments handled by executive search firms. The largest percentage of our annual 4,500 assignments focuses on CEOs, presidents and chief operations officers. Our 350 worldwide consultants possess a unique blend of professional search experience and in-depth industry expertise. Spencer Stuart has been in SA since 1995, and has been at the forefront of the business and political transformation of the country, assisting our listed, privately-owned and state-owned clients to find and assess the very best executives.

STANLIB Credit Partners

Physical Address: STANLIB Building, 3rd Floor, 17 Melrose Boulevard, Melrose Arch, Johannesburg 2196

Tel: +27 11 448 6000

E-mail: info@stanlibcredit.com Website: www.stanlib.com

Type of firm: Contact:

Manager of high yield credit funds Phillip Myburgh (Chief Executive Officer,

+27 11 448 6581);

Walter Hirzebruch (Chief Operating Officer,

+27 11 448 5075)

STANLIB Credit Partners, founded in 2005, originally as a specialist manager of closed-end mezzanineonly funds (under the name "Mezzanine Partners") has pioneered high yield credit portfolio management in the SA debt capital market. The central theme of its investment origination strategy is to collaborate with well-established equity sponsors, mandated lead arrangers, leading borrowers and experienced management teams in SA to develop customised and innovative term debt financing solutions, tailored to meet the unique requirements of each transaction.

Start Up CEO Advisory (SUCA)

Physical Address: Fourways Business Centre, Leslie Road, Design Quarter, Fourways 2055

Tel: +27 11 513 4248

E-mail: tseko.mokoko@suca.co.za

Website: www.suca.co.za

Contact: Tseko Mokoko



ASSOCIATE MEMBERS

Step Advisory

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Tel: +27 11 215 8360

E-mail: graham.geldenhuys@step.co.za

Website: www.step.co.za

Type of firm: Advisory

Contact: Graham Geldenhuys (CEO)); Colin Hundermark

Step Advisory is a boutique advisory firm whose expertise lies in fuelling business growth, both organically and acquisitively. Step has over 50 professionals focused in three integrated advisory practices: Strategy, Capital and Implementation Services.

Step's offering includes strategic support, portfolio management, deal origination, capital raising, due diligences, valuations, investment memoranda and business case development.

Sungard Systems (Pty) Ltd

Physical Address: Innesfree View, 4 Harris Road, Sandown Ext 20 2194

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Contact: Vanessa Theron

COMPANY

MARKS

Technology Innovation Agency

Physical Address: 83 Lois Avenue, Menlyn, Pretoria 0181

Tel: +27 12 472 2701 Fax: +27 12 348 0055 E-mail: info@tia.org.za Website: www.tia.org.za

Type of firm: Government Funding Agency

Contact: Funanani Mualusi

The Technology Innovation Agency (TIA) is mandated to enable and support technological innovation across all sectors of the economy.

WBD Investment Holdings (Pty) Ltd

Physical Address: First Floor, 28 Fricker Road, Illovo 2198 E-mail: mpumim@wdbih.co.za

Website: www.wbd.co.za

Contact: Mpumi Maesela



Webber Wentzel

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Tel: +27 11 530 5000 (Johannesburg) +27 21 431 7000 (Cape Town)

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E-mail: mark.linington@webberwentzel.com; john.bellew@webberwentzel.com;

sally.hutton@webberwentzel.com

Website: www.webberwentzel.com

Type of firm: Corporate and commercial law firm
Contacts: John Bellew (Partner); Sally Hutton (Partner)

Webber Wentzel provides specialised legal and tax services to the private equity industry in Africa, including in relation to fund formation, acquisitions and disposals and management arrangements. We have been consistently involved in the highest profile transactions in South Africa and have extensive experience in the rest of Africa. We are an associate member of ALN (a group of leading African law firms operating in 12 jurisdictions) and have entered into alliance with Linklaters, a global law firm.

Werksmans Attorneys

Physical Address: 155, 5th Street, Sandton, Johannesburg 2196;

18th Floor, 1 Thibault Square, Cape Town 8001

Tel: +27 11 535 8000 (Johannesburg) +27 21 405 5100 (Cape Town)

E-mail: skrige@werksmans.com; dcunard@werksmans.com

Website: www.werksmans.com

Type of firm: Corporate and commercial law firm

Contacts: Shayne Krige (Director); Dylan Cunard (Director)

Werksmans Attorneys is a leading South African corporate and commercial law firm, with a formidable track record in mergers and acquisitions, commercial law, banking, finance, commercial litigation and dispute resolution. Its dedicated Investment Fund & Private Equity practice combines a team of commercial, tax, private equity, regulatory and finance lawyers to meet the unique requirements of asset managers, investment advisers and investors. Services range from advising clients on operating their local and offshore funds to advising foreign investment managers on the distribution of their funds in South Africa. Through LEX Africa, Werksmans also offers clients access to a network of leading law firms throughout Africa.

Some Notes on my Favourite Private Equity Funds:





A III M

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Southern & Central Africa: +27 21 670 1234 | West Africa: +234 1448 9274 | East Africa: +254 73 011 2053 info@alimafrica.com | www.alimafrica.com

AIIM, Colinton House, The Oval, 1 Oakdale Road, Newlands 7700, Cape Town, South Africa

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My Thoughts on Why Private Equity is a Force for Good:



People in the private equity industry whom I simply have to meet



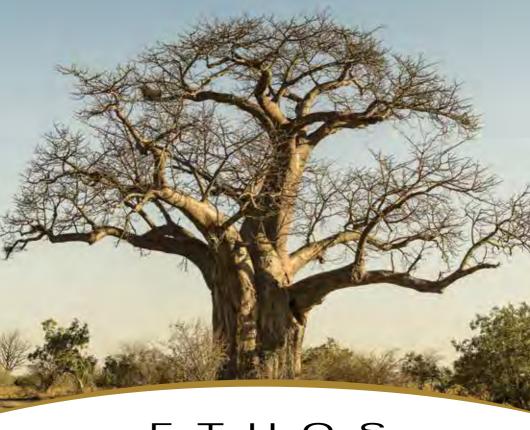
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Marsh's global Private Equity and M&A practice offers a range of services to private equity firms and their portfolio companies that cover the entire period of the investment lifecycle, from pre-acquisition to private equity ownership and finally exit.

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Pre-acquisition - Insurance due diligence and warranty and indemnity (W&I)/tax indemnity insurance solutions (to remove obstacles);

Ownership - Private equity firm management liability (directors & officers and professional liability insurance) and portfolio insurance procurement solutions; and

Exit related - Vendor assistance/insurance due diligence and warranty and indemnity (W&I)/tax indemnity insurance solutions (to facilitate a clean exit).

Marsh is a recognised leader in the provision of risk and insurance advisory and transactional services on mergers, acquisitions, divestments, structured finance and Public Private Partnerships (PPP).

We have the right people with the right expertise to provide you with the support you require during your transactions and throughout the entire lifecycle of your investment.

Our global practice of over 150 professionals based in more than 30 countries has worked on in excess of 5,000 transactions in the last three years. Our team draws on over three decades of experience to provide in-depth advice to our clients.

